

Investor Presentation Q2FY25 & H1FY25

MOTILAL OSWAL

Financial Services Limited (MOFSL)





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Other (ESG, Philanthropy, Hiring) 45-49

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At MOFSL,

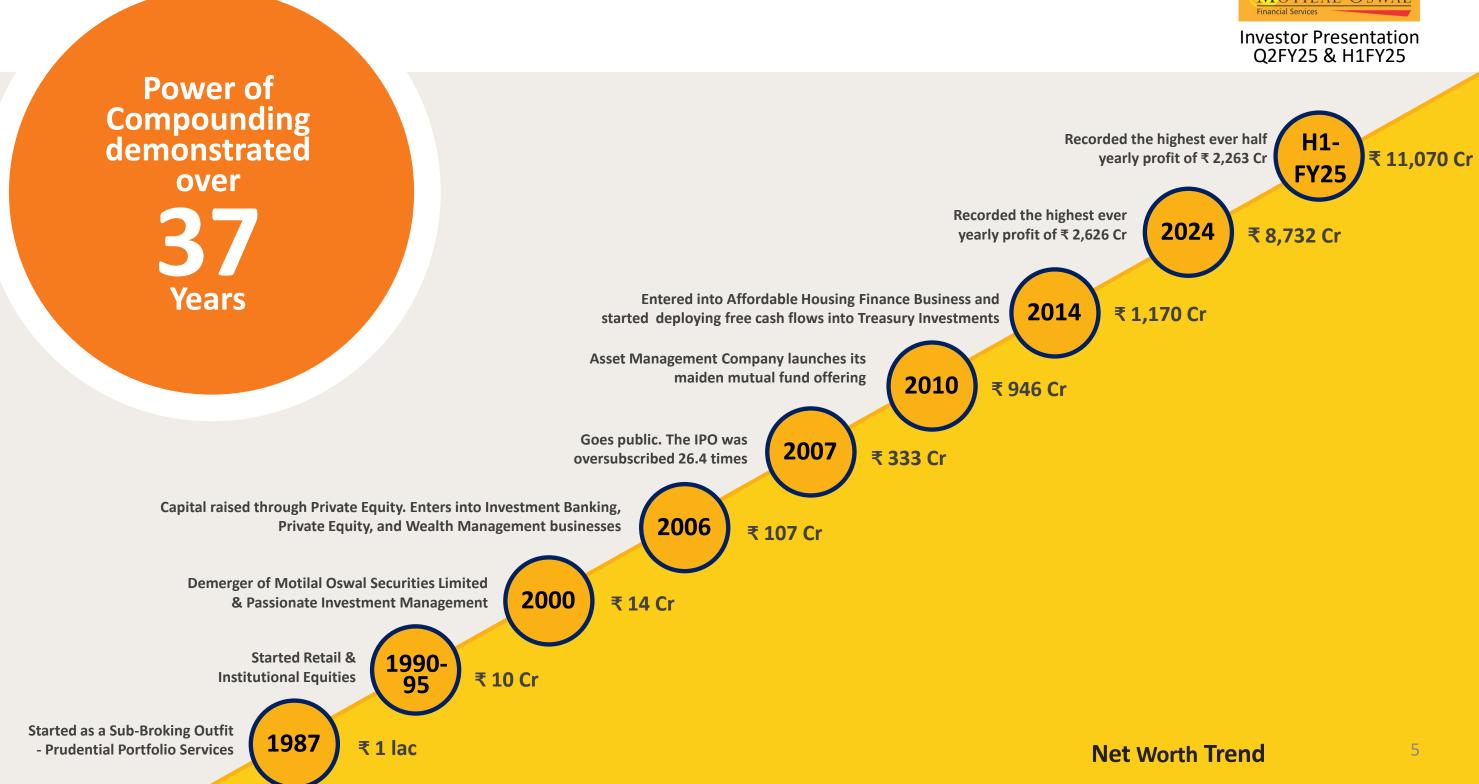
we believe that companies seeking to consistently outperform need a simple, yet effective strategy

Raamdeo Agrawal,

MOFSL Chairman & Co-founder, explains the compounded impact on the company

"Compounding has been described as the eighth Wonder of the World. At MOFSL, we have designed the company around this concept. We have structured our business in a manner that would not only capitalize on the national economic growth but also generate compounded returns through reinvestment of surpluses (after paying dividend) into the business and treasury investments. In our first 37 years, we grew our net worth from ₹ 1 lakh to ₹ 11,070 cr. as on Sep'24. The upcoming years signify the convergence of our validated business model, the growing India story, the MOFSL brand, and our distribution capability. With this in mind, the sky is the limit at MOFSL!"





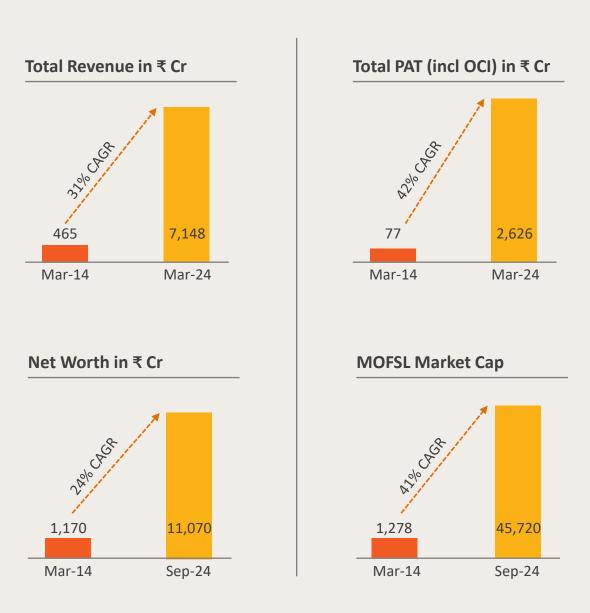


MOFSL's Compounding Machine has been extensively validated over the last decade

Profits growth has been higher than revenue growth

MOFSL's market cap has outperformed the Nifty 500 Index by 25% CAGR

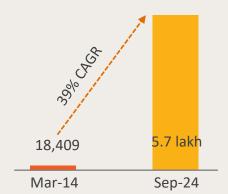
Assets under Advice have posted 39% CAGR in the last decade



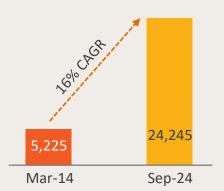


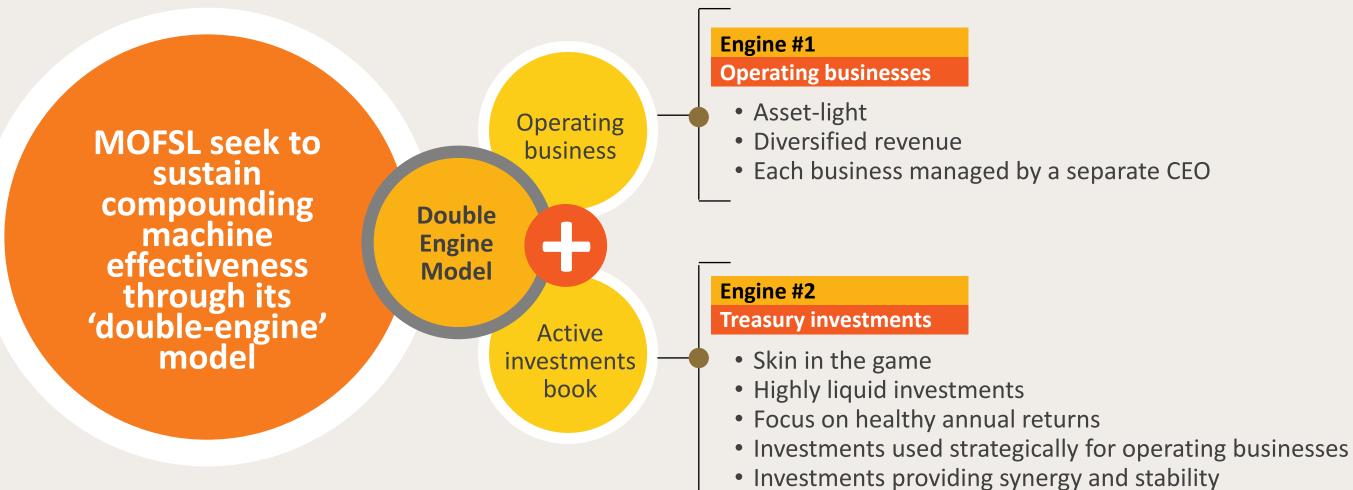
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Assets under Advice (AUA) in ₹ Cr



Nifty 500



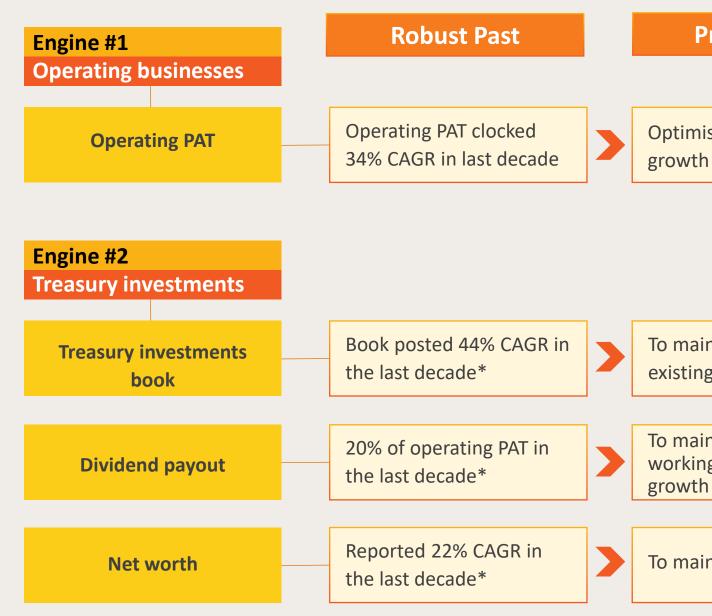




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MOFSL: Primed for disproportionate growth





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Promising Future

Optimistic about the future growth

To maintain / improve the existing IRR of 20.8%

To maintain payout subject to working capital and business growth needs.

To maintain or improve

MOFSL Value Proposition

Products

Strong manufacturing capabilities

- Research led Broking
- Loan Against Securities
- Mutual Funds
- PMS
- AIF (listed equities)
- Private Equity Funds
- Real Estate Funds
- Home Loans

Third-party product distribution

- Insurance
- Bonds
- Fixed Deposits
- MF
- AIF & PMS
- Unlisted Equities
- Loans

Advisory



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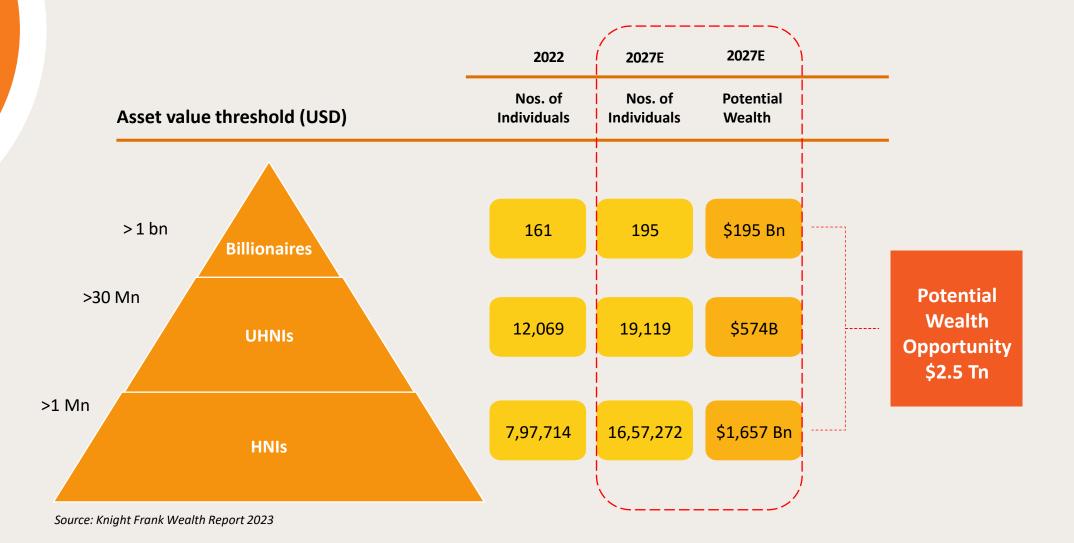
Wealth Advisory

- Investment charter
- Alternate assets
- Credit solutions
- Treasury solutions
- Estate planning

Corporate Advisory

- IPO
- M&A
- QIP
- Block Deals

MOFSL well geared to tap growing wealth opportunity in India





BIG NUMBERS AT MOFSL

Distribution Network 9,400+ External Wealth Managers

Geographical reach

2,500+ business locations

98% Indian pin codes covered

Assets under Advice 5.7 lakh+ Cr Clients 94,00,000+





Transitioning from Broking & **Distribution to** Wealth Management

Needs Need for personalized Addressing customer and holistic investment needs beyond advice transactions Outcomes Addressing the Emergence as trusted sophisticated needs of modern investors

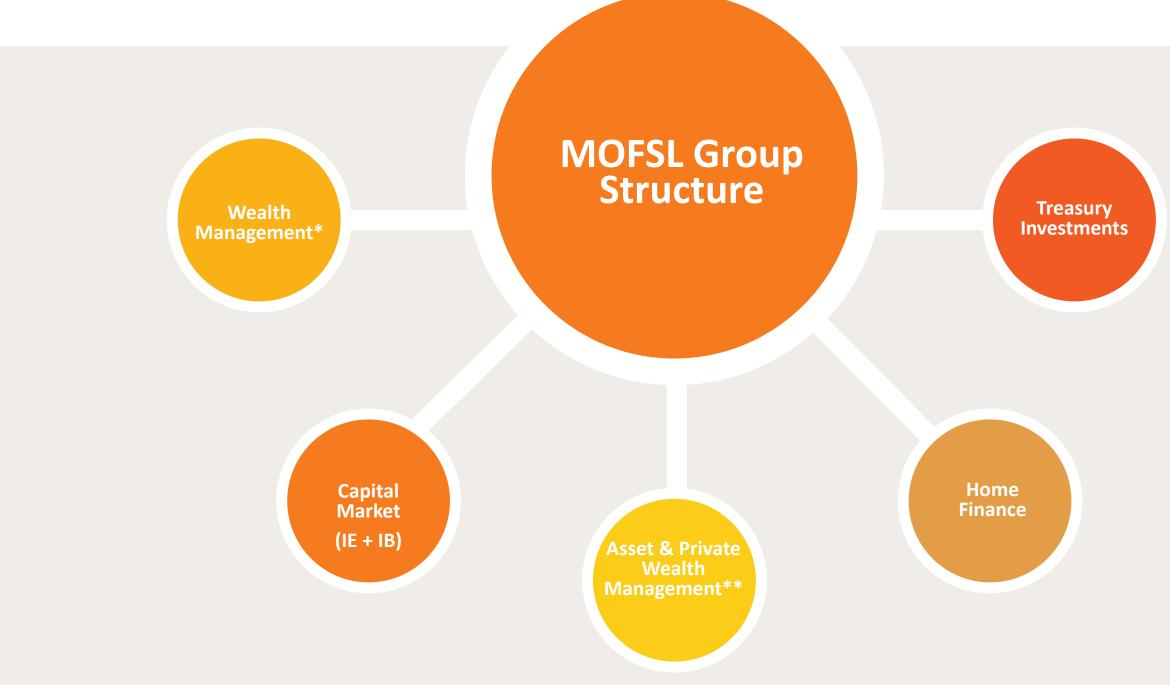
advisors



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Need to cover diverse asset classes

Graduation from products to investment solutions



*includes retail broking & distribution business

** includes AMC, PE/RE & PWM business

IE = Institutional Equities, IB – Investment Banking





CRISIL and India Ratings has upgraded the rating outlook from AA Stable to AA Positive.



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Trailing 12 months

Net Operating Revenue ₹ 4,648 cr.

Operating PAT ₹ 1,855 cr.

Total PAT (including OCI) ₹ 3,661 cr.

Market capitalization ₹ 52,226 cr*

FY24 PAT Ranking - 99 amongst listed entities

M-cap Rank – 168*

*as on Oct 25, 2024

Momentum continues in Quarterly Operating PAT

Segmental PAT (₹ Cr)	Q2FY25	Q1FY25	Q4FY24	Q3FY24	Q2FY24
Wealth Management	225	177	211	165	132
YoY Growth %	71%	69%	53%	35%	19%
Capital Market	73	57	47	39	50
YoY Growth %	45%	-4%	300%	85%	57%
Asset & Private Wealth Management	213	157	210	145	131
YoY Growth %	63%	29%	79%	20%	13%
Louise Figure		20	24	26	22
Housing Finance YoY Growth %	27 -19%	29 -4%	31 <i>0%</i>	36 <i>0%</i>	33 <i>-2%</i>
Operating PAT*	541	431	502	380	353
YoY Growth %	53%	41%	66%	32%	23%
Treasury PAT (incl OCI)	701	590	129	394	203
Consolidated PAT	1,242	1,021	625	774	556
YoY Growth %	123%	52%	448%	222%	1%

*excluding intercompany adjustments



Consolidated half yearly profits at Rs. 2,263 Cr

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Particulars (₹ Cr)	Q2FY25	Q2FY24	YoY (%)	Q1FY25	QoQ (%)	H1FY25	H1FY24	YoY (%)
Wealth Management	634	416	53%	531	19%	1,164	789	48%
Capital Market	174	114	52%	134	29%	308	251	23%
Asset and Private Wealth Management	490	323	52%	385	28%	875	616	42%
Housing Finance	87	83	4%	91	-4%	178	165	8%
Total Net Revenues ¹	1,366	933	46%	1,133	21%	2,499	1,790	40%
Employee Expense	443	305	45%	387	15%	830	618	34%
Other Expense	195	157	24%	174	13%	369	295	25%
Total Expense	639	463	38%	560	14%	1,199	912	31%
РВТ	727	470	55%	573	27%	1,300	878	48%
Operating PAT	541	353	53%	431	25%	972	660	47%
Treasury Investments PAT ^{2^}	701	203		590		1,291	567	
Total PAT ^{2^}	1,242	556	1 23 %	1,021	22%	2,263	1,227	84%
PBT Margin on Net Revenue	53%	50%		51%		52%	49%	
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Net Revenue is calculated after excluding commission expenses, interest expenses and intercompany adjustments 1.

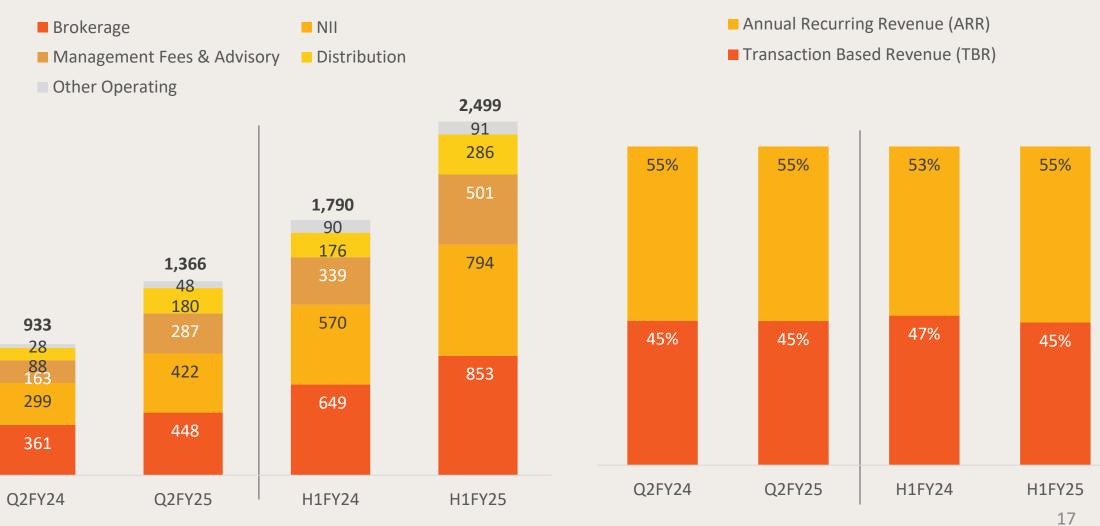
Including Other Comprehensive income (OCI) 2.

^ As per amendment passed in the Finance Act, 2024, tax rates on capital gains have been revised. In accordance with Ind AS 12, the deferred tax liability from changes in the fair value of investments has increased by a cumulative one-time impact of Rs.84 Crs for the quarter and half year ended September 30, 2024.



Focus on building diversified & sustainable revenue streams

Consolidated Net Revenue Mix





Leveraging strong net-worth for Operating business growth

	H1FY25							
Particulars (₹ Cr)	Wealth Management	Capital Market	Asset & Private Wealth Management	HFC	Treasury	Total		
Net Worth	3,231	635	2,283	1,318	3,602	11,070		
Operating PAT	402	130	370	56	1,291	2,263		
Operating RoE *	27%	43%	34%	9%	91%	46%		

Note : Net worth has been allocated between operating business & treasury investments *Operating RoE annualized based on average Net Worth

Particulars (₹ Cr)

SOURCES OF FUNDS

Net Worth

Borrowings

Minority Interest

Total Liabilities

APPLICATION OF FUNDS

Fixed assets (net block)

Investments

Loans and Advances

Net Current Assets⁽¹⁾

Total Assets

1. Net Current Asset includes cash and cash equivalents and bank balance of \gtrless 5,100 cr in Sep-24. Out of which unencumbered cash & cash equivalents is \gtrless 2,381 cr



Sep-24	Mar-24			
11,070	8,732			
15,575	13,752			
41	37			
26,686	22,521			
638	603			
8,596	6,501			
11,350	10,036			
6,103	5,381			
26,686	22,521			



Wealth Management

Strong blend of 2,100+ internal Relationship Managers and 9,400+ External Wealth Managers

Clients having a DP balance of more than 1 Cr contribute more than 70% of the overall DP balance

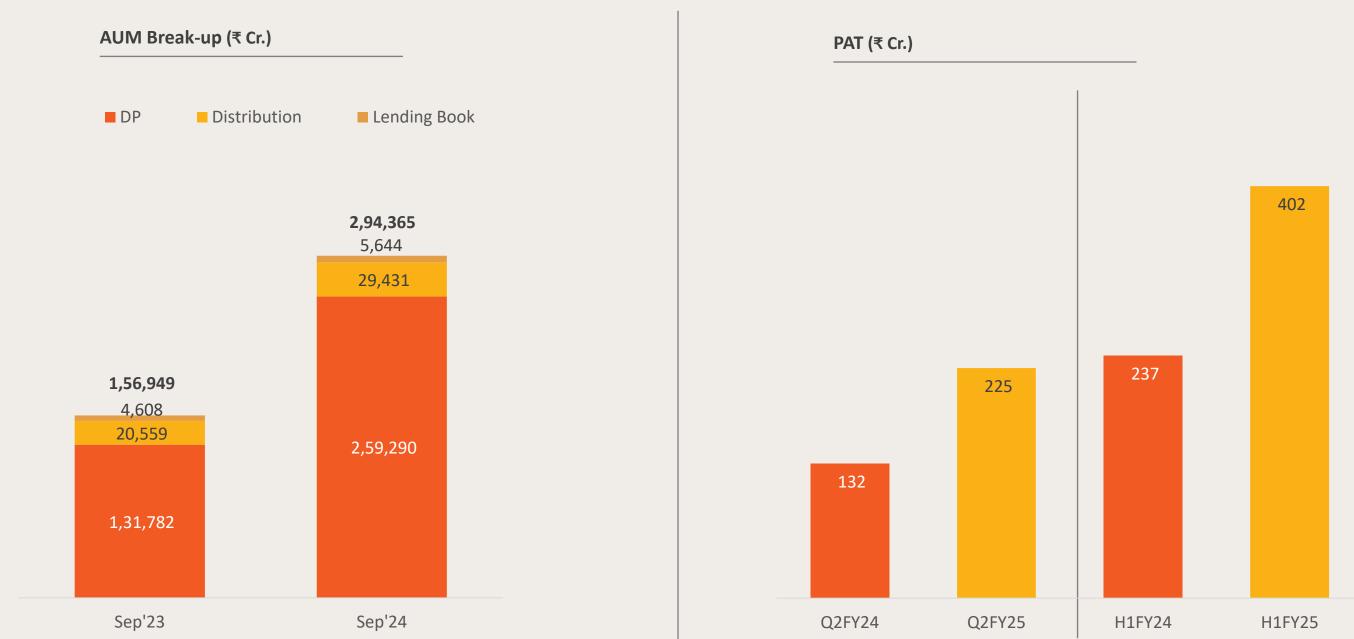
Extensive Geographical reach -2,500+ business locations covering clients across 98% of the PIN codes



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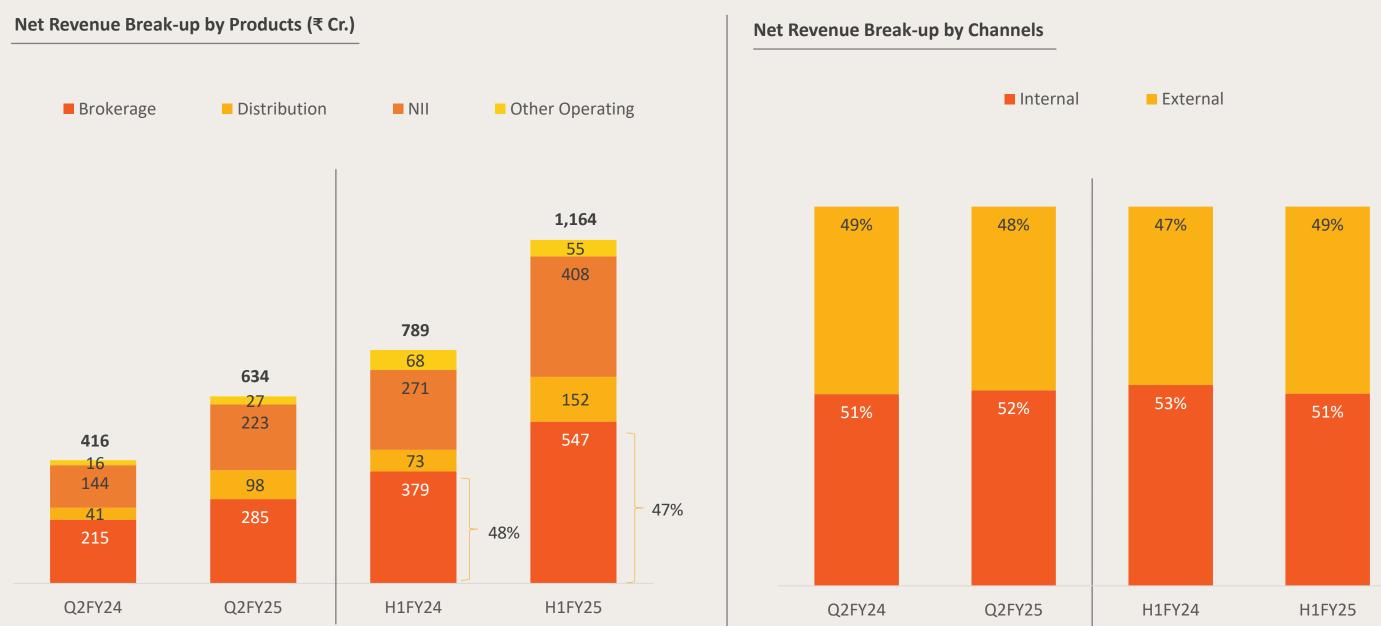
Market share **Cash**: 7.9% (up 85 bps YoY) **F&O** Premium **Turnover**: 9.0% (up 150 bps YoY)

Wealth Management





Wealth Management





Strength of Internal RMs and External Wealth Managers

2,120 Internal Relationship

Internal Relationship Managers **76**

Branches

-AUM ₹ 2 mn.

1.5 mn+ Total Active Clients



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Per RM - AUM ₹ 22 cr.

-Clients 133

Focus on building the distribution business disproportionately To strengthen distribution business vertical

Teams aligned towards wealth solution-oriented services

Pioneering the move to Advisory with transparent and aligned interests with clients

RISE Super App – All in One SuperApp offering various internal & external products





Asset & Private Wealth Management

Blend of manufacturing and distribution capabilities

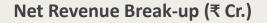
Focused and leading player in alternate assets

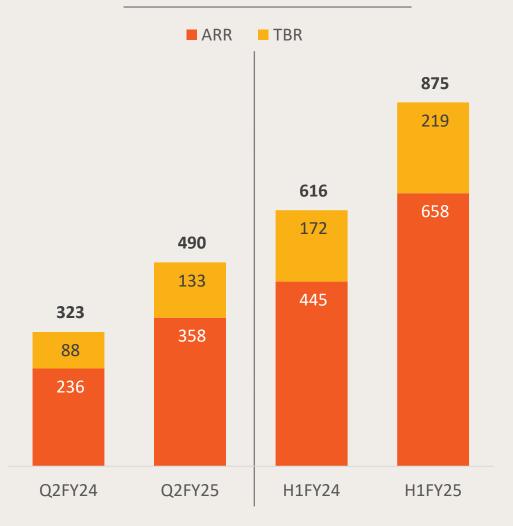
Robust Investment and Risk Management process



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AUM of ₹ 2.8 lakh Cr & Net sales of ₹25,000+ Cr in H1FY25



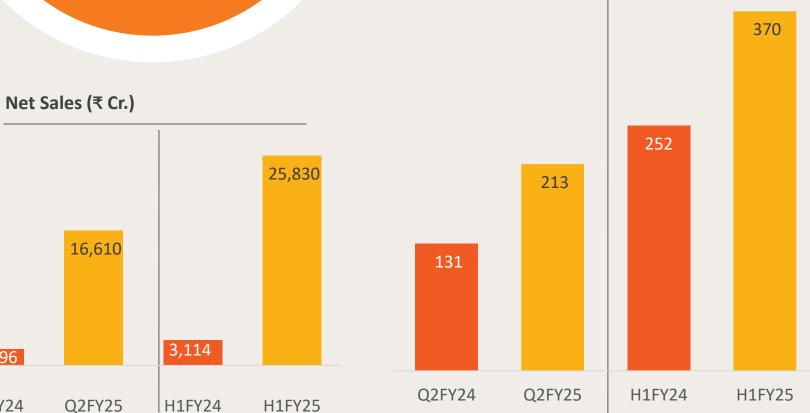


Asset & Private Wealth contributes 35% of consolidated net revenue

1.996

Q2FY24

PAT (₹ Cr.)







Asset Management

Listed Equities MF + PMS + AIF (CAT III)

Unlisted Private Equity + Real Estate Funds (CAT II)

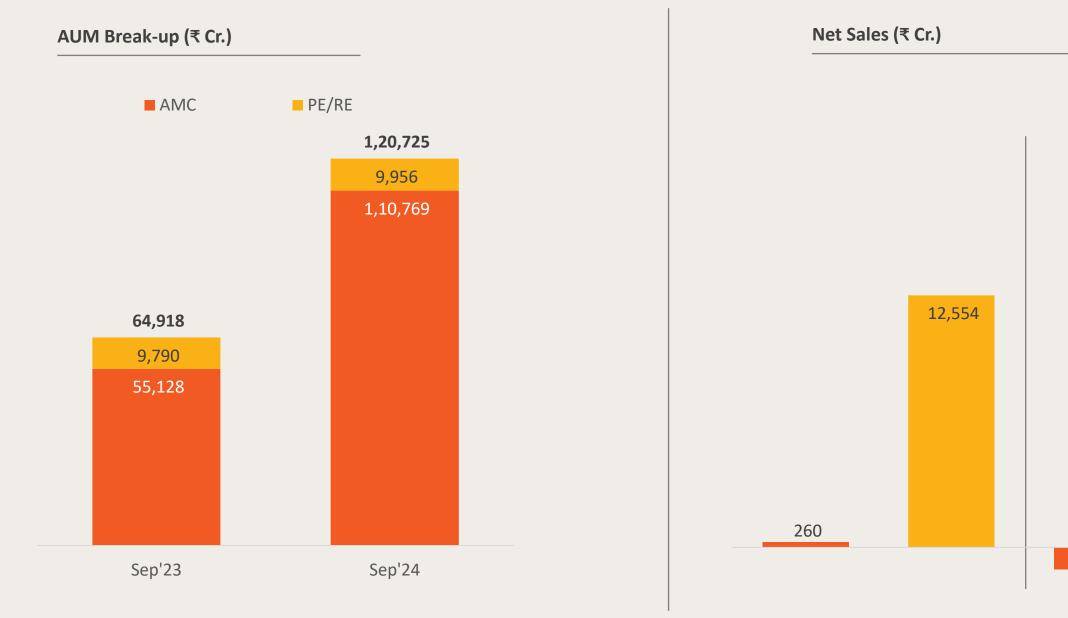
Fee earning AUM of ₹ 1,20,725 cr.



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Quality Investment Team with a successful track record

Asset Management





Investor Presentation Q2FY25 & H1FY25



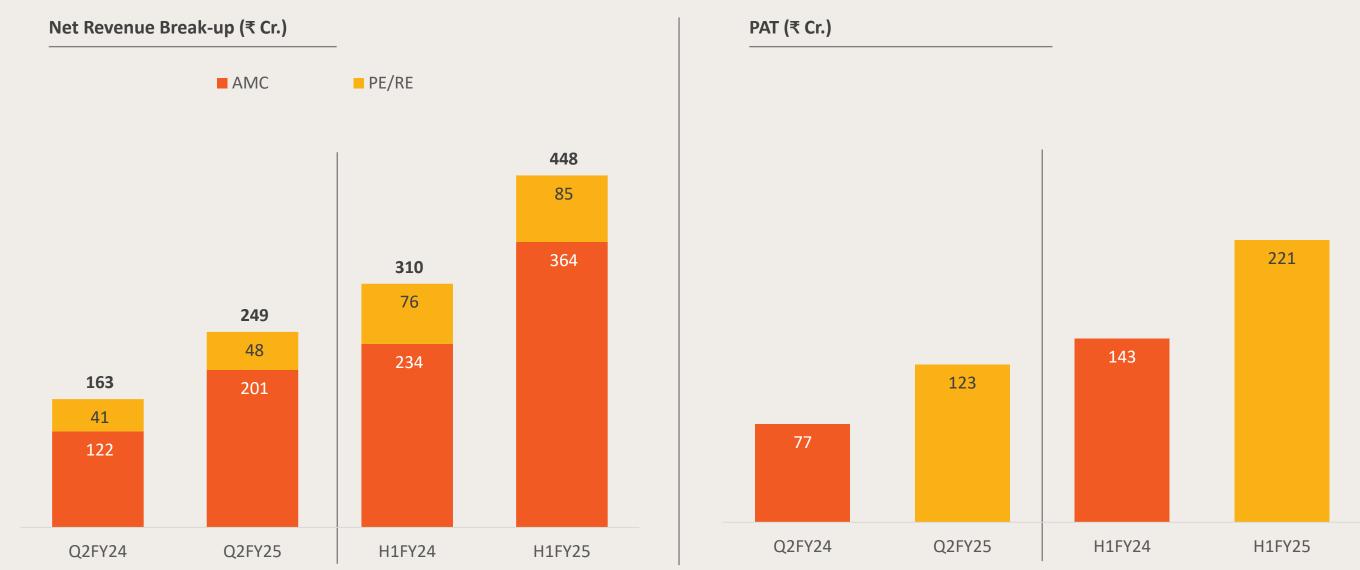


H1FY24

H1FY25

27

Asset Management



Strong fund performance translating into higher net flow which will drive the strong MF AUM growth along with scale up in alternates. This provides visibility for higher PAT growth going forward 28



Asset Management

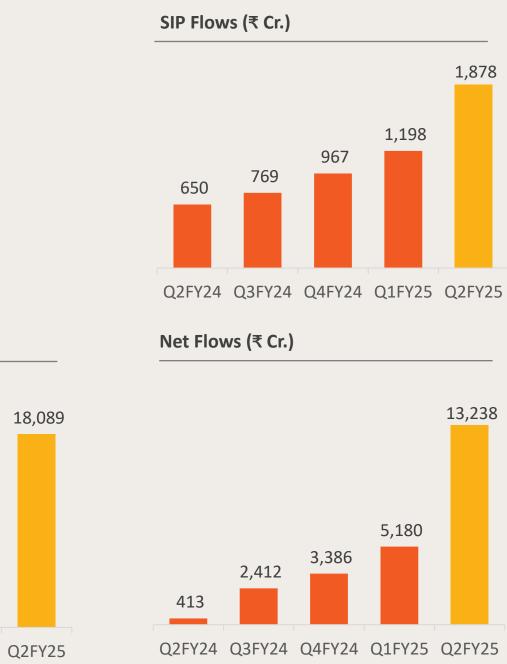
One year performance	
Total No. of Strategies (MF + PMS + AIF)	12
No. of strategies outperformed benchmark	9
Mutual Fund	4
Alternates (PMS + AIF)	5
Outperforming Strategies basis AUM (%)	
Performance as on 30 th September 24	

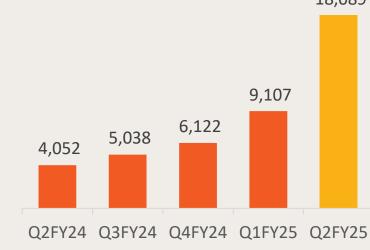
Particulars	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25
SIP Market Share*	1.4%	1.5%	1.7%	1.9%	2.6%
MF Gross Sales Market Share	1.4%	1.9%	1.7%	2.2%	4.4%
MF Net Sales Market Share	1.2%	3.1%	2.3%	3.0%	7.5%

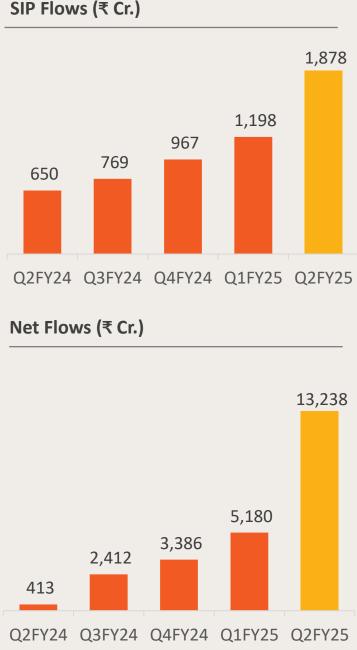
*MOAMC realised SIP/Industry total SIP



Gross Flows (₹ Cr.)



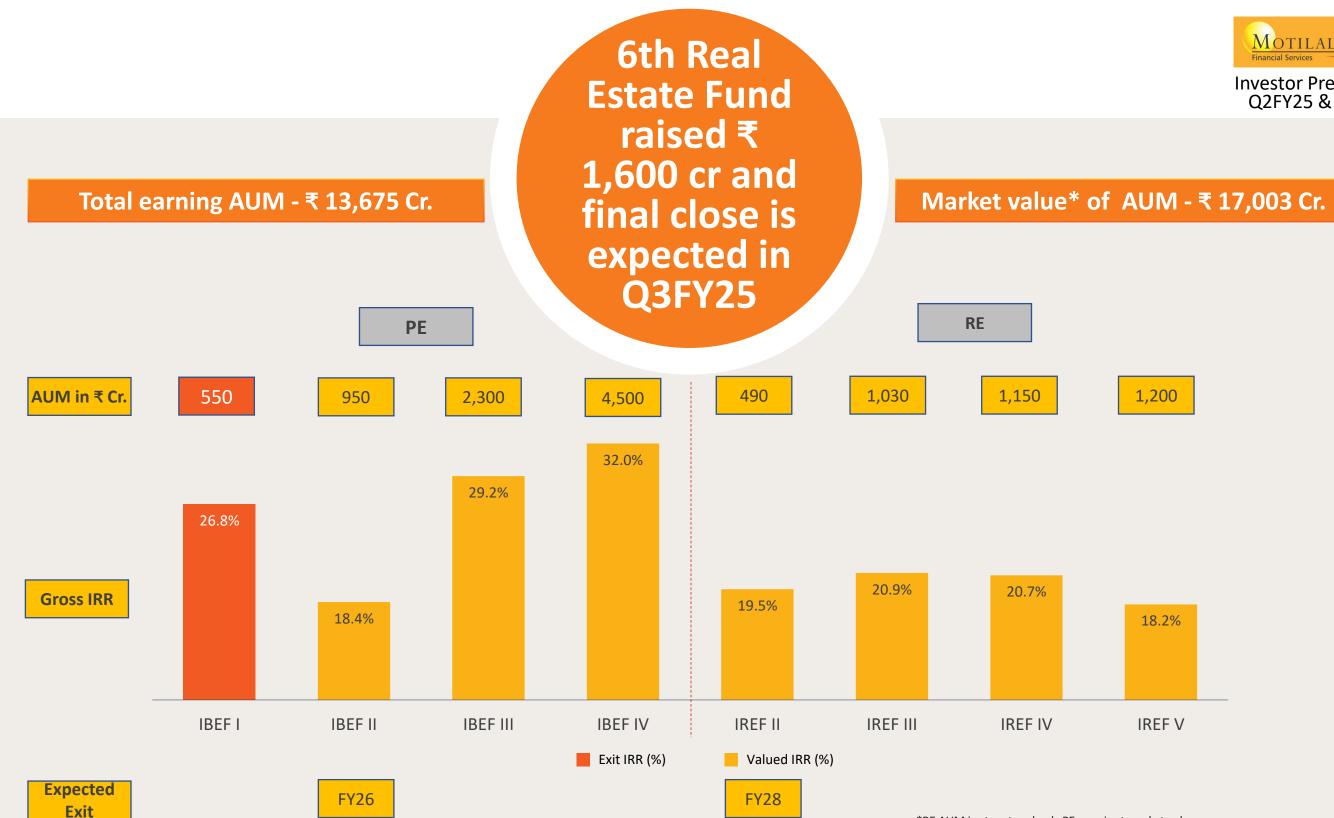






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29



*RE AUM is at cost and only PE aum is at market value



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1,200

18.2%

IREF V

Private Wealth Management

Focus on catering to the UHNI clients with a networth of more than 25 Cr

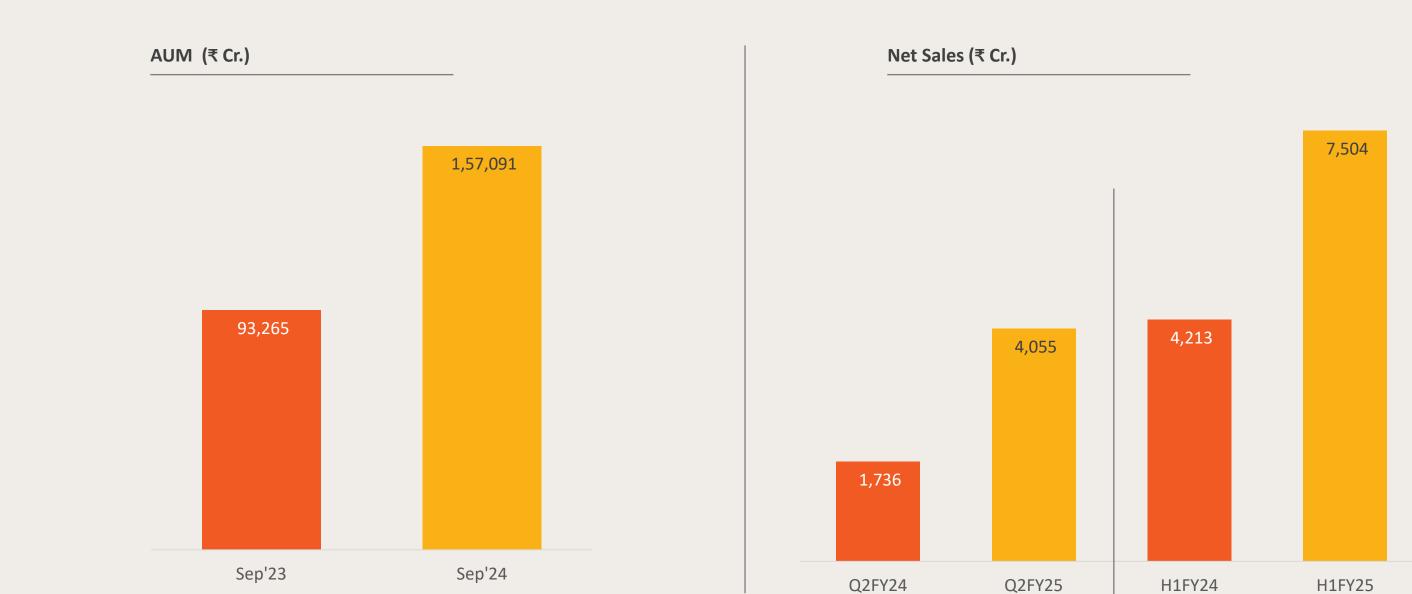
High quality team of 585 RMs; 3+ years vintage of 28% Integrated platform with solutions offering across asset management, lending, investment banking and institutional equities



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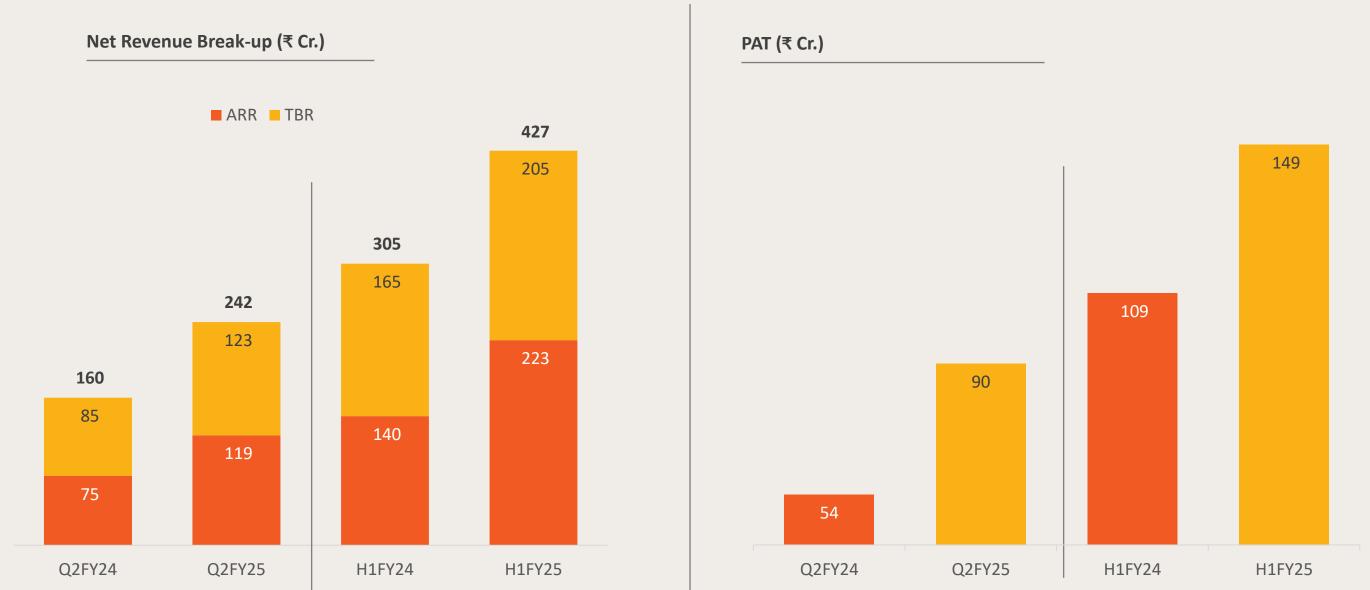
Growing clients assets under management of ₹ 1.6 lakh Cr

Private Wealth Management





Private Wealth Management





Strengthened PWM leadership team

> Mr. Akash Hariani brings in a quarter century experience complementary to our Private Wealth business. He headed the Family Office vertical of India's largest private wealth platform

Focus on improving productivity and margins

Strengthening product capabilities, targeting UHNI and **Family Offices**

Expanding presence in Tier 2 locations

13,000+ Families

Per Family -AUM ₹ 12 cr



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Per RM

-AUM ₹ 269 cr. -Families 23

Capital Markets

Institutional Equities

Investment Banking

Covering 280+ companies across 24 sectors, valuing 70% of India's market-cap

Strong team of 140+ employees catering to 870+ institutional clients

Completed 22 deals with total issue size of ₹25,000+ cr. during H1FY25



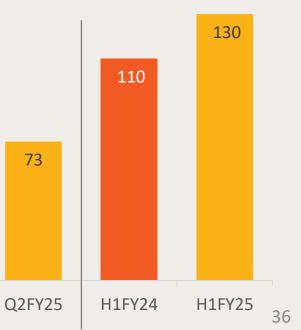
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With new Leadership team and best ever mandate pipeline, share in IB league table to improve



⁽







Home Finance

Building retail granular book with wide geographical distribution Expanding RM strength to drive disbursement growth Scalable operating model built on Holistic Technology Usage Credit rating outlook upgraded to AA Positive (from AA Stable) by all three leading rating agencies

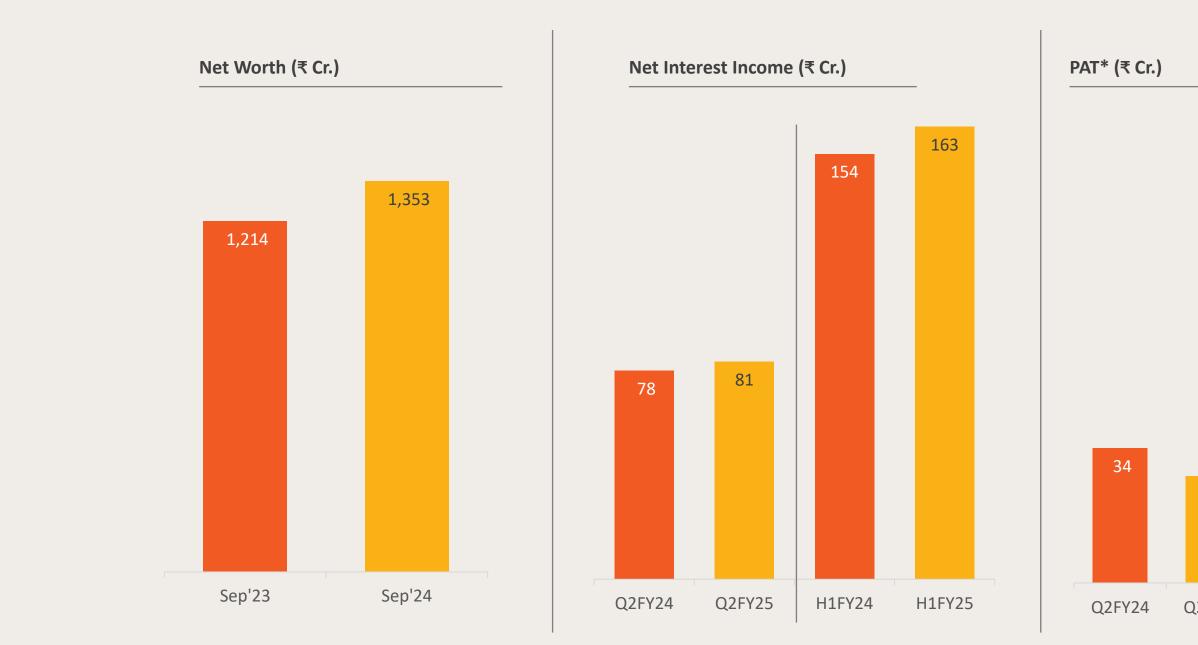


Home Finance

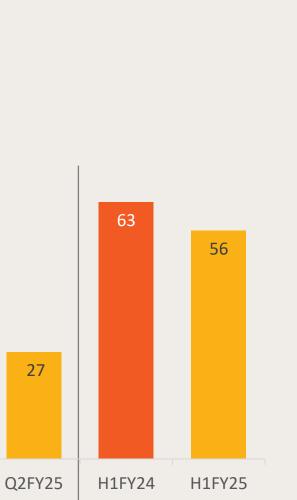




Home Finance







Home Finance - Financial Parameters

	Parameters	H1FY25
AUM (₹ Cr)		4,233
Yield		13.8%
COF		8.4%
Spread		5.4%
NIM		7.1%
Cost/Income		55.8%
ROA		2.5%
ROE		8.5%
CRAR		45.6%
Net Leverage		1.9x
GNPA		1.3%
NNPA		0.7%



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H1FY24

3,779

- 14.4%
- 8.3%
- 6.1%
- 7.7%
- 42.9%
- 3.1%
- 10.6%
- 47.4%
- 2.0x
- 2.1%
- 1.3%



Treasury Investments

Healthy returns at 20.8% XIRR since FY14

Helps in absorbing shocks in an uncertain environment

Helps to grab new opportunities and foster the existing businesses



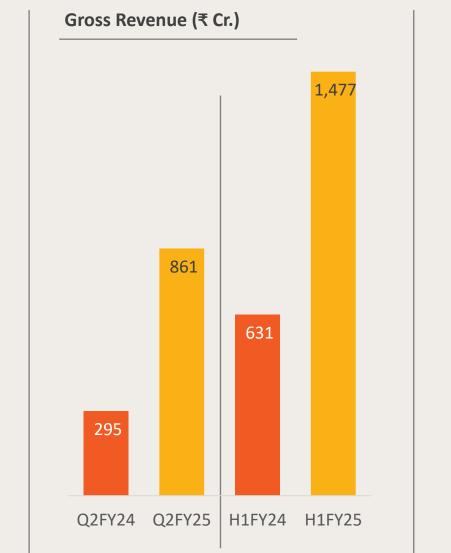
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Skin in the game

41

Skin in the game* ₹10,500+ Cr.



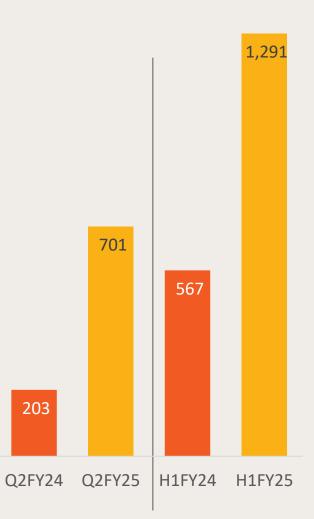


**include sponsor and promoters' investments*



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PAT incl. OCI (₹ Cr.)



Highly experienced and pedigreed management team



RAAMDEO AGRAWAL Chairman

- Chartered Accountant
- Four decades of rich experience in research and wealth creating study
- Co-Promoter of Motilal Oswal



Motilal Oswal MD & CEO

- Chartered Accountant
- Four decades of rich experience in operations
- Co-Promoter of Motilal Oswal



AJAY MENON CEO – Wealth Management

- Chartered Accountant
- Over 24 years of experience in Capital Markets
- Joined the Group in 1998.



PRATEEK AGARWAL MD & CEO – Asset Management

- PGDM, from XLRI and B.E. in Electronics from NIT
- Possesses over 30 years of experience in fund management and asset management.
- Joined MOAMC in 2023



RAJAT RAJGARHIA CEO – Institutional Equities

- CA and MBA
- Over two decades of rich experience in capital markets
- He joined MOFSL in 2001



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NAVIN AGARWAL Group MD - MOFSL

- CA, ICWA, CS, and CFA
- Three decades of rich experience in building and running businesses
- Joined the group in 2000



AMIT RAMCHANDANI CEO – Investment Banking

- MBA from JBIMS
- Over two decades of rich experience in financial sectors across Investment Banking role.
- He joined MOFSL Group in 2024

Highly experienced and pedigreed management team(Contd.)



VISHAL TULSYAN CEO – Private Equity

- Chartered Accountant
- More than 25 years of experience in Financial Services.
- Joined MOFSL in 2006 and is the founder MD & CEO, of Motilal Oswal Alternates.



SUKESH BHOWAL CEO- Housing Finance

- Bachelor of Technology from IIT Mumbai and PGDM in Finance & Marketing from IIM Lucknow
- Over 27 years of experience in Sales & Distribution, Retail & Mortgage Lending, Real Estate Lending, etc.
- Joined MOHFL in 2023



SHALIBHADRA SHAH Chief Financial Officer

- Chartered Accountant
- 22 years of experience in Finance and Strategy
- He joined the MOFSL Group in 2006.



PANKAJ PUROHIT Chief Technology Officer

- Bachelor in Engineering
- More than 26 years of experience.
- He joined the MOFSL Group in 2004.



NIREN SRIVASTAVA Chief Human Resource Officer

- Postgraduate in HR and graduate in Political Science and Sociology.
- More than 20 years of experience.
- He joined the MOFSL Group in 2023



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ASHISH SHANKER CEO- Private Wealth Management

 Management Graduate from University of Bangalore and an alumni of Harvard Business School

• Over 25 years of experience.

• He joined MOPWM in 2012



SANDEEP WALUNJ Chief Marketing Officer

- PDGM from IIM Ahmedabad
- Over 28 years of rich experience in Marketing, digital, products, and innovation across various industries.
- He joined the MOFSL Group in 2024

MOFSL's ESG Initiatives

Rating assigned by CRISIL has assigned to MOFSL in its Sustainability Yearbook 2024 "ADEQUATE"-Rating Category "VERY GOOD"-Disclosure level

> Launched an online ESG profile platform, which adheres to international frameworks such as IFC, GRI, SASB, CDP, etc. Link



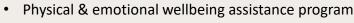
Social

Governance

- More than 80% of servers are in virtual environment, which reduces electricity costs & carbon foot print
- Main office building is equipped with rainwater harvesting system and recycled waste water is reused as flush water and in watering plants
- Planted and maintaining trees in & around the

office premises.

- Food wastage awareness drive in the head office
- We ensure that we fund projects that are on nonagricultural and/or non-forest lands, with all environmental clearances in place
- MOHF follows International Finance Corporation (IFC) Performance Standard



- Employee engagement programs sports events & festival celebrations
- Set standard practices are followed across all branches to ensure safety of employees
- Dedicated Talent Development Programs for developing and fast-tracking high potential talents
- We have formed a committee, W-I-N-G-S (Women Initiative to Nurture, Grow & Succeed), to ensure substantial women representation in mid-senior level of the organization
- Offers home loan at concessional rate to women borrowers
- Employee Diversity ~27% of the company's permanent employees are women

- Diverse Board composition
- 50% Independent Director in Holding Company and at least 50% in material subsidiary
- Average Board experience >30 years
- · Remuneration policy recommended by Nomination & Remuneration Committee
- Corporate Governance

- Code of Conduct Policy
- Risk Management Policy
- Data Privacy Policy
- Business Responsibility Reporting Policy for prohibition of Insider Trading Prevention of Sexual Harassment at Workplace -
- policy & awareness



Philanthropy

Institution Building Activities



MoU with IIT Bombay for MO Research Centre



Krishikul Inauguration – Beed, Maharashtra



MoU with IIM Mumbai for MO Knowledge Centre



Donation to Plaksha University – Mohali Panjab



Strategic Brand Leadership Initiatives



Man from Motilal Oswal Campaign Positioned research and advisory as key brand differentiators.



Motilal Oswal Malad West Metro Station Landmark association with Malad, a suburb that houses over 4,000+ employees.





Impactful NFO Launches with Record-breaking Success

The Defence fund secured ₹1,676 Cr in NFO collections, while the Momentum 50 fund ranked #1 in B2C digital collections.



Al- Driven 'Growth Ka Chashma' Empowered investors with quick and easy pictorial search of growth sectors and stocks; with their mobile phone.



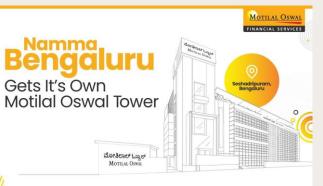
Dadvice on Father's Day Honoured timeless investment wisdom received from fathers, strengthening our connection with investors.



Encouraged brothers to be financial ready for the growing needs of their sisters. Celebrating relationships and long-term growth.



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New Motilal Oswal Tower in Bengaluru Inaugurated a cutting-edge facility in Bengaluru, commencing our plan to have a tower in every major city.

Raksha Bandhan SIP Drive

Robust Digital Infrastructure

Data Science

- AI enabled smart search on mobile apps
- Hyper personalization of all digital campaigns
- Alpha Generator Al powered research recommendation system
- Smart trade reconciliation system for improving compliance efficiency



Digital Ecosystem

- servicing
- Institutions
- mechanism

- RISE Super app a one-stop shop for all financial needs
- Research 360 Subscriptions to monetize strong research capabilities
- Launched MO first All new platform for external wealth managers
- Q2FY25
- 48 • Launched Advisor Co-pilot (empowering advisor to provide high quality advise to clients)

Technology Powered Growth

- Research collaboration with IIT Mumbai
- Comprehensive customer onboarding process integrated with technologies like account aggregator, Reverse Penny Drop, advanced OCR etc.
- Digital Acquisitions & start-up collaborations



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Digital Infrastructure

• Moving to cloud based modular architecture • Rapid application development platform with new age technologies like Flutter (Google) • Centralized platform for client and partner

 Collaboration with Fintechs & Financial • Integrating open source platforms • Implemented Far Disaster Recovery (FDR)

Digital Products

• StratX (Algo marketplace) – 7 Exchange Algo's listed in

Increasing investments in **building MOFSL** a Talent Powerhouse



An expanding employee base to support our aspirations

~13,000 strong employee base

~24% Diversity levels across the group

With a focus on becoming a talent powerhouse through a bouquet of talent related interventions Almost 4 Lac learning hours clocked in FY 25

Building our Signature Developing **Young Leadership Practice Leadership Programmes Managerial Capability** ISB ISB ygroo OUNG Institute of Technology - LEAD 200 "Talent" employees being covered **Hiring 100 future leaders** 750 managers being covered

Sprawling 17 Acre MO Learning Academy **Campus being planned at Panvel**



Investor Presentation Q2FY25 & H1FY25

4,800+ Gross hires in FY 25 200 + Senior hires in FY 25

Building a Future Ready & Best in Class Learning Infrastructure



Thank You

For any query, please contact : **SHALIBHADRA SHAH** CHIEF FINANCIAL OFFICER <u>shalibhadrashah@motilaloswal.com</u>

MANISH KAYAL HEAD INVESTOR RELATIONS <u>manish.kayal@motilaloswal.com</u> investorrelations@motilaloswal.com For more details refer data book published on our website. <u>Click here</u> to access.

Data Book Contents

- 1. Consolidated Performance
- 2. Segmental Performance
 - a. Wealth Management
 - b. Private Wealth Management
 - c. Asset Management
 - d. Affordable Housing Finance
 - e. Treasury Investments
- 3. Reconciliation to Financial Statements

Company Website : <u>https://www.motilaloswalgroup.com</u>

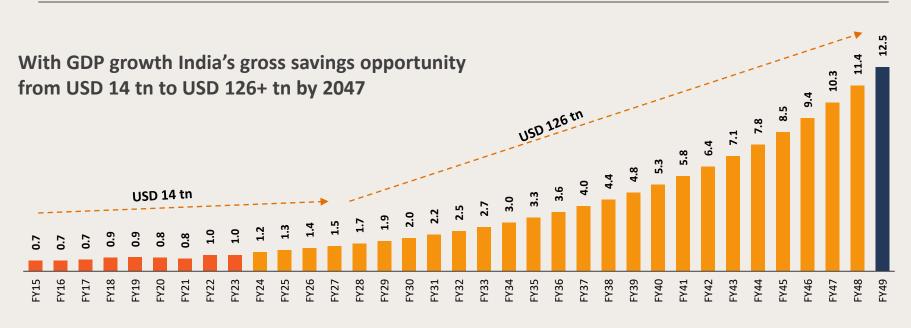


Investor Presentation Q2FY25 & H1FY25

rmance ance gement Management ment using Finance tments nancial Stateme 'Economic takeoff': India likely to retain its position as the world's fastest- growing major economy



Gross Domestic Savings (USD Bn.)



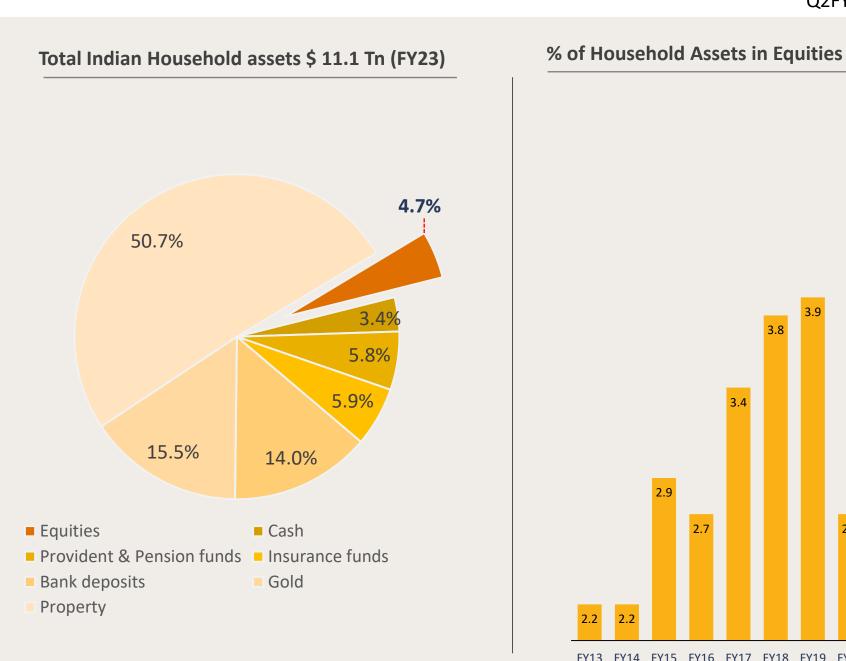
Source: As per internal estimate



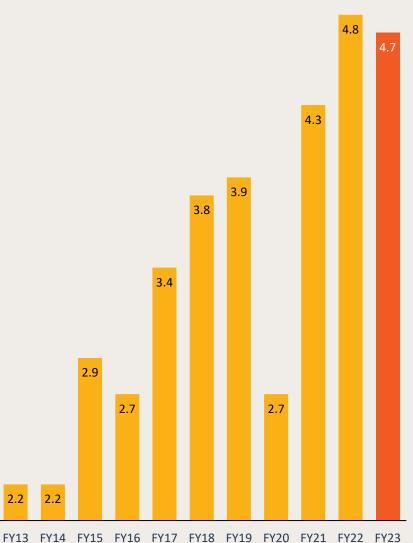
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Financialization of Savings Propelling equities







Digitization Driving **Exponential** Retail participation

Strong addition of Demat accounts and SIP flows signal a significant runway for sustained growth with projections indicating a trajectory over 30% for the medium term

