

Investor Presentation Q3FY25 & 9MFY25

MOTILAL OSWAL

Financial Services Limited (MOFSL)





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Content





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Other (ESG, Philanthropy, Hiring) 44-48

At MOFSL,

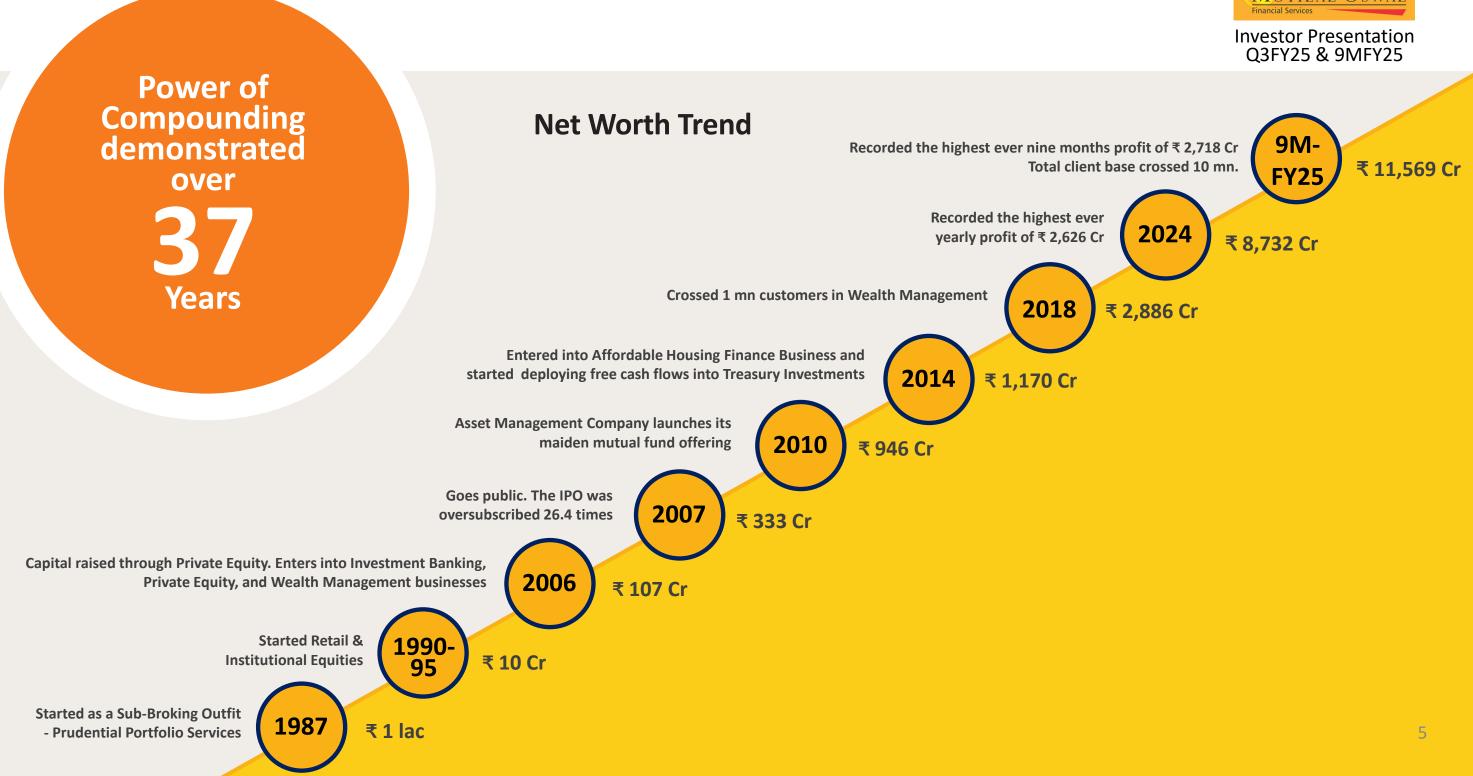
we believe that companies seeking to consistently outperform need a simple, yet effective strategy

Raamdeo Agrawal,

MOFSL Chairman & Co-founder, explains the compounded impact on the company

"Compounding has been described as the eighth Wonder of the World. At MOFSL, we have designed the company around this concept. We have structured our business in a manner that would not only capitalize on the national economic growth but also generate compounded returns through reinvestment of surpluses (after paying dividend) into the business and treasury investments. In our 37 years, we grew our net worth from ₹ 1 lakh to ₹ 11,569 cr. as on Dec'24. The upcoming years signify the convergence of our validated business model, the growing India story, the MOFSL brand, and our distribution capability. With this in mind, the sky is the limit at MOFSL!"





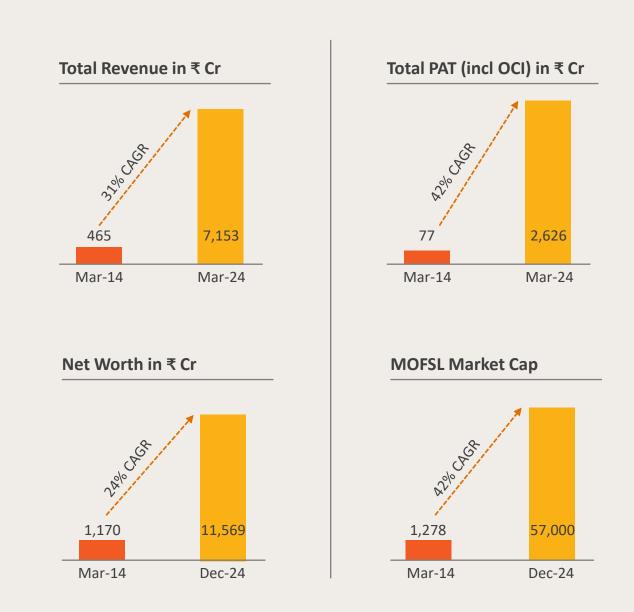


MOFSL's Compounding Machine has been extensively validated over the last decade

Profit growth has been higher than revenue growth

MOFSL's market cap has outperformed the Nifty 500 Index by 28% CAGR

Assets under Advice have posted 38% CAGR in the last decade





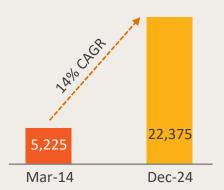
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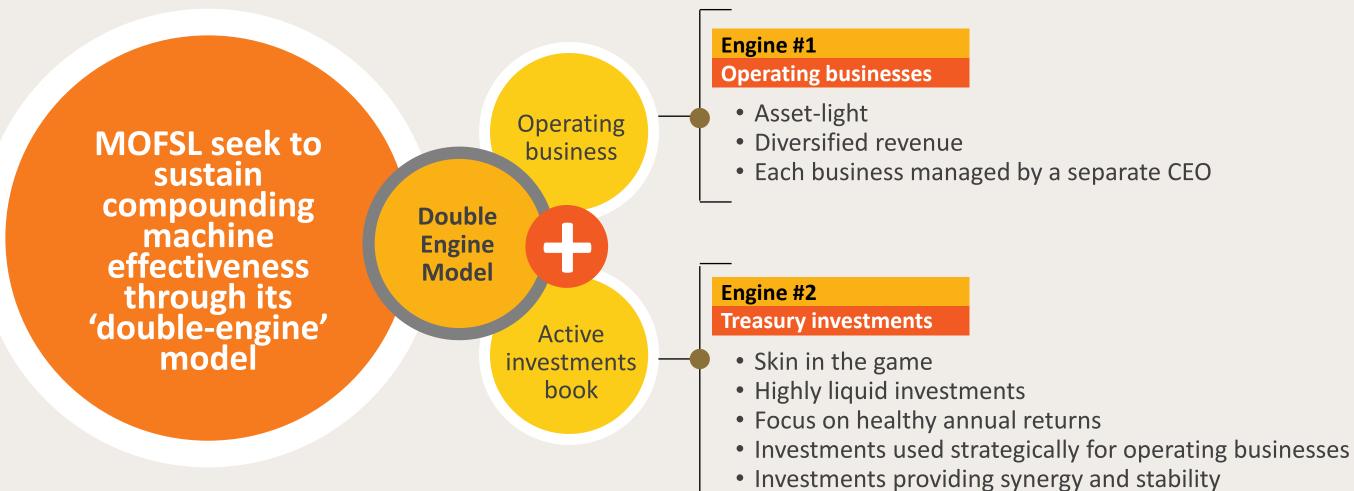
Assets under Advice (AUA) in ₹ Cr



Dec-24

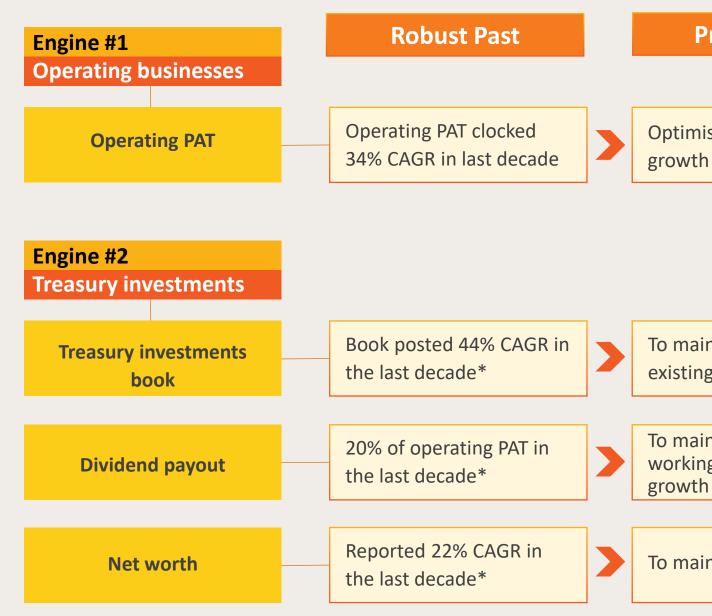
Nifty 500







MOFSL: Primed for disproportionate growth





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Promising Future

Optimistic about the future growth

To maintain / improve the existing IRR of 20%

To maintain payout subject to working capital and business growth needs.

To maintain or improve

MOFSL's Strong Value Proposition to Clients

Strong manufacturing capabilities

- Research led Broking
- Loan Against Securities
- Mutual Funds
- PMS

Products

- AIF (listed equities)
- Private Equity Funds
- Real Estate Funds
- Home Loans

Third-party product distribution

- Insurance
- Bonds
- Fixed Deposits
- MF
- AIF & PMS
- Unlisted Equities
- Loans

Advisory



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Wealth Advisory

- Investment charter
- Alternate assets
- Credit solutions
- Treasury solutions
- Estate planning

Corporate Advisory

- IPO
- M&A
- QIP
- Block Deals

BIG NUMBERS AT MOFSL

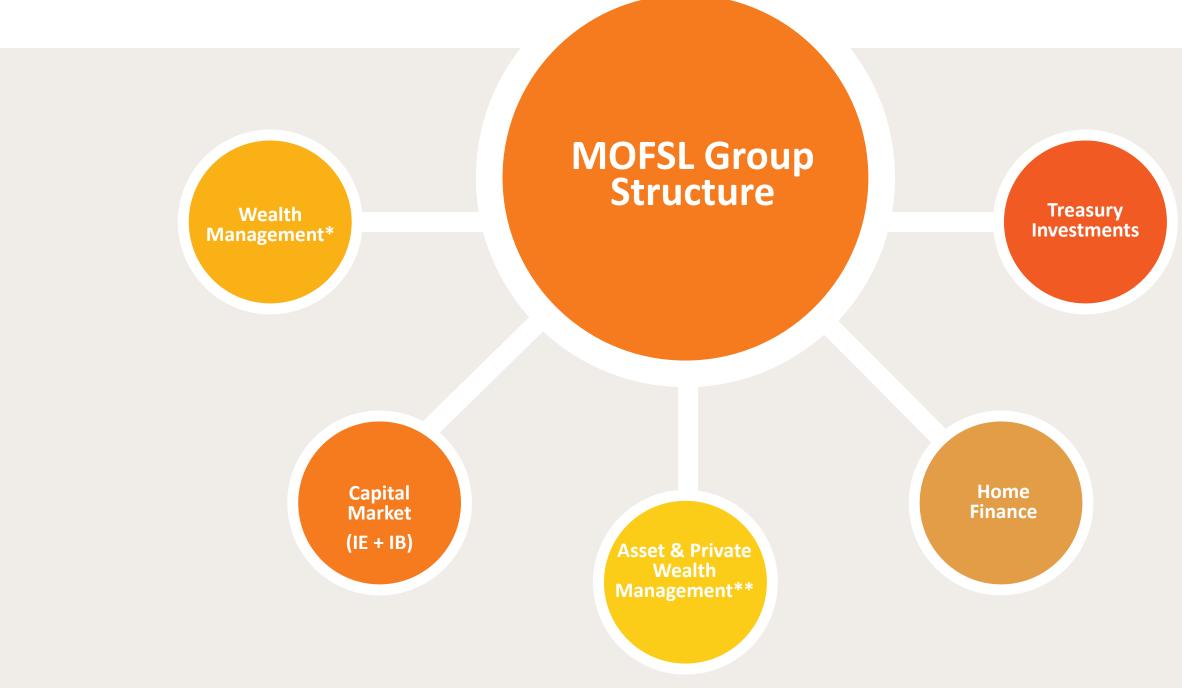
Distribution Network 9,300+ External Wealth Managers Geographical reach 2,500+ business

locations Serving clients in 98% of pin codes

Assets under Advice ~6 lakh Cr Clients AMC folios – **6.8+ mn.** Broking – **4.7+ mn.**







*includes retail broking & distribution business

** includes AMC, PE/RE & PWM business

IE = Institutional Equities, IB – Investment Banking



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Assets under advice

₹~6.0 lakh cr.

62% YoY growth 🦰

Net Operating Revenue

43% YoY growth 🦰

₹1,345 cr.

9

₹

Declared ₹ 5/- dividend per equity share





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Trailing 12 months

Net Operating Revenue ₹ 5,058 cr.

Operating PAT ₹ 1,999 cr.

Total PAT (including OCI) ₹ 3,343 cr.

Market capitalization ₹ 39,750 cr*

FY24 PAT Ranking - 99 amongst listed entities

M-cap Rank – 203*

*as on Jan 27, 2025

Momentum continues in Quarterly Operating PAT

	<\		
Segmental PAT (₹ Cr)	Q3FY25	Q2FY25	Q1FY25
Wealth Management	190	225	177
YoY Growth %	16%	71%	69%
Conital Markat	C1	70	
Capital Market	61	73	57
YoY Growth %	50%	45%	-4%
Asset & Private Wealth Management	234	213	157
YoY Growth %	62%	63%	29%
Lieurine Finence	20	27	20
Housing Finance	36	27	29
YoY Growth %	-	-19%	-4%
Operating PAT*	525	541	431
YoY Growth %	38%	53%	41%
Treasury PAT (incl OCI)	(69)	701	590
Total PAT	456	1,242	1,021
	</td <td></td> <td></td>		

*excluding intercompany adjustments



Q4FY24	Q3FY24
211	164
53%	35%
47	40
300%	85%
210	144
79%	20%
31	36
-	-
502	380
66%	32%
129	394
625	774

Highest Consolidated nine months profits at Rs. 2,718 Cr

					,<	\		
Particulars (₹ Cr)	Q3FY25	Q3FY24	YoY (%)	Q2FY25	QoQ (%)	9MFY25	9MFY24	YoY (%)
Net Revenue								
Wealth Management	570	439	30%	637	-10%	1,740	1,231	41%
Capital Market	151	89	70%	174	-13%	459	338	36%
Asset and Private Wealth Management	551	350	58%	490	12%	1,426	965	48%
Housing Finance	96	87	11%	87	11%	274	251	9%
Total Net Revenues ¹	1,345	943	43%	1,369	-2%	3,850	2,735	41%
Employee Expense	453	299	52%	443	2%	1,284	917	40%
Other Expense	190	136	40%	199	-4%	564	432	31%
Total Expense	644	435	48%	642	-	1,848	1,349	37%
Profit Before Taxes (PBT)	701	508	38%	727	-4%	2,002	1,386	44%
PBT Margin	52%	54%		53%		52%	51%	
Operating PAT	525	380	38%	541	-3%	1,497	1,040	44%
Treasury Investments PAT ²	(69)	394		701		1,221	961	
Total PAT ²	456	774	-41%	1,242	-63%	2,718	2,001	36%

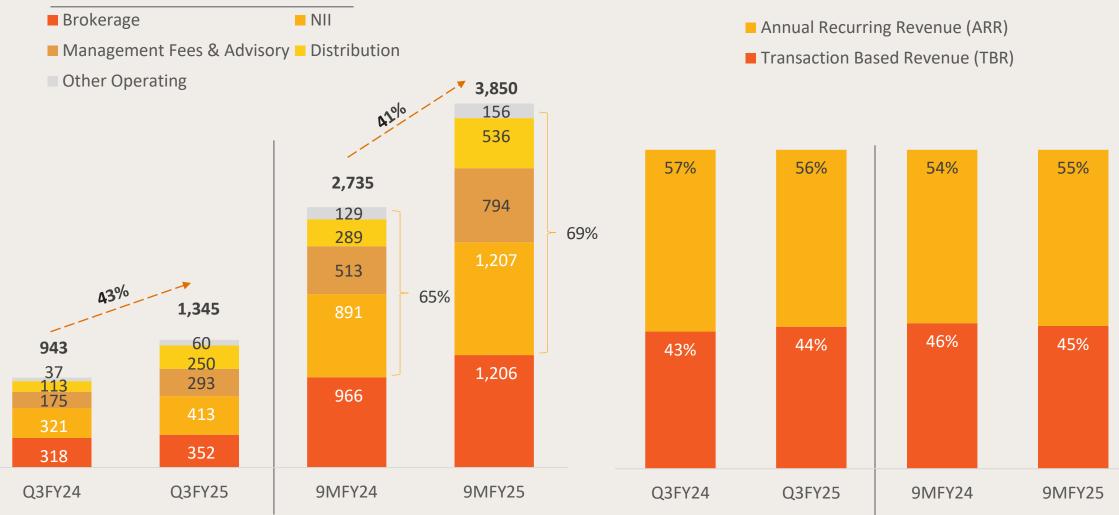
1. Net Revenue is calculated after excluding commission expenses, interest expenses and intercompany adjustments

2. Including Other Comprehensive income (OCI)



Focus on building diversified & sustainable revenue streams

Consolidated Net Revenue Mix





Leveraging strong net-worth for Operating business growth

De the Leve			9MFY25			
Particulars (₹ Cr)	Wealth Management	Capital Market	Asset & Private Wealth Management	HFC	Treasury	Total
Net Worth	3,460	765	2,584	1,352	3,407	11,569
Operating PAT	592	191	604	90	1,221	2,718
Operating RoE*	25%	38%	35%	9%	59%	36%

Note : Net worth has been allocated between operating business & treasury investments *Operating RoE annualized based on average Net Worth

Particulars (₹ Cr)

SOURCES OF FUNDS

Net Worth

Borrowings

Minority Interest

Total Liabilities

APPLICATION OF FUNDS

Fixed assets (net block)

Investments

Loans and Advances

Net Current Assets⁽¹⁾

Total Assets

1. Net Current Asset includes cash and cash equivalents and bank balance of ₹4,379 cr in Dec-24. Out of which unencumbered cash & cash equivalents is ₹1,289 cr



Dec-24	Mar-24			
11,569	8,732			
14,066	13,762			
46	37			
25,681	22,531			
730	603			
9,011	6,501			
10,978	10,046			
4,962	5,381			
25,681	22,531			



Wealth Management

No 1 full service broking house by gross brokerage revenue & highest broking ARPU in the industry

Strong blend of 2,000+ internal Relationship Managers and 9,300+ External Wealth Managers

Extensive Geographical reach -2,500+ business locations covering clients across 98% of the PIN codes



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Market share Cash : 7.4% F&O Premium Turnover : 7.8%

Wealth Management

Strength of Internal RMs and **External Wealth** Managers



77

Branches

9,318 **External Wealth** Managers

1.6 mn+ **Total Active Clients** **Per Client** -AUM ~₹ 2 mn.



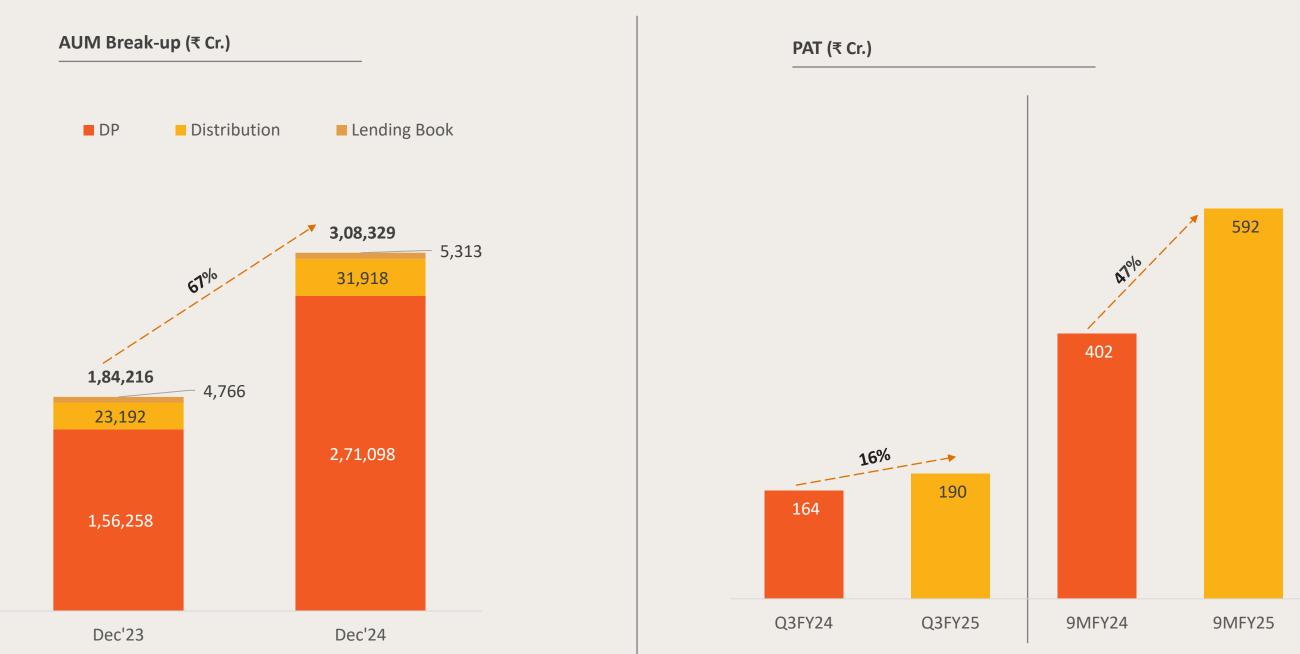
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Per RM - AUM ₹ 27 cr.

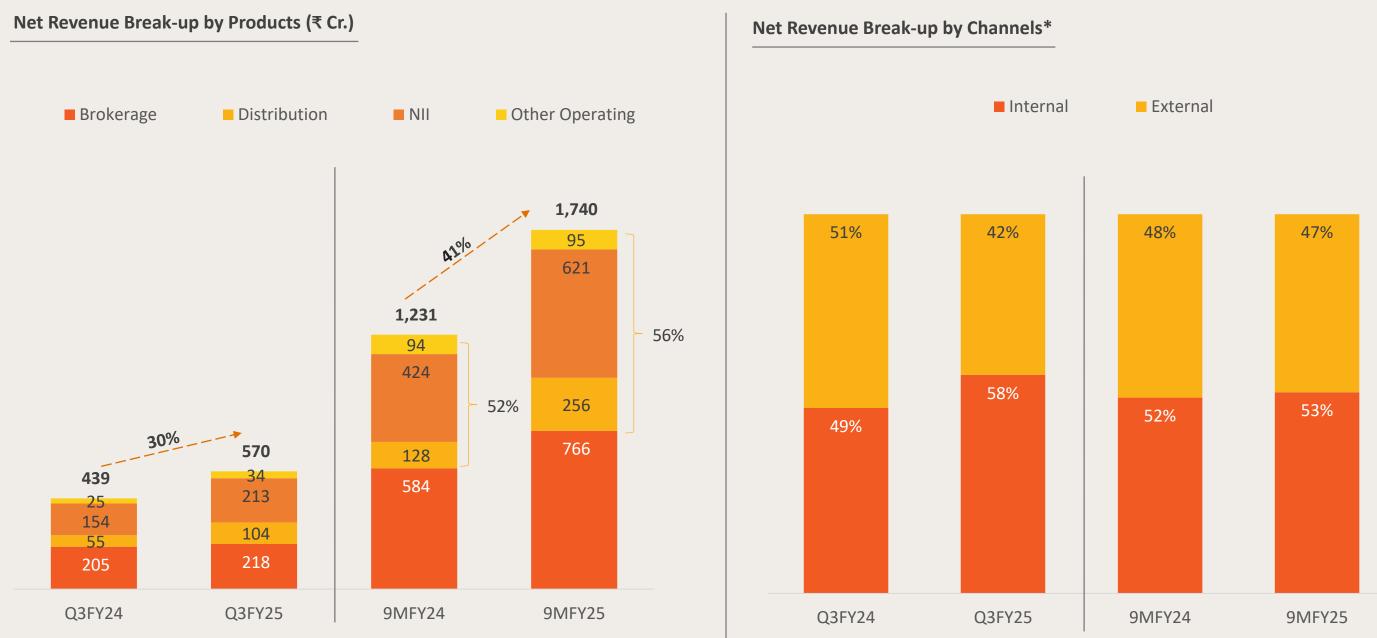
-Clients 143

Wealth Management – *Resilient Performance*





Wealth Management – *Growing recurring revenue share*



* External channel includes Franchisees



Wealth Management

Focus on building the distribution business disproportionately Strengthened distribution business vertical with growing RM base.

Teams aligned towards wealth solution-oriented products & services

Pioneering the move to Advisory with transparent and interests aligned with clients

RISE Super App: All in One SuperApp offering various internal & external products



Asset & Private Wealth Management

Blend of manufacturing and distribution capabilities

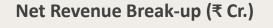
Focused and leading player in alternate assets

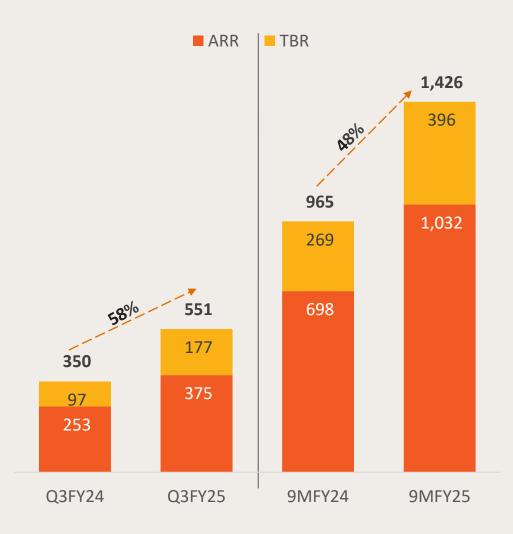
Robust Investment and Risk Management process



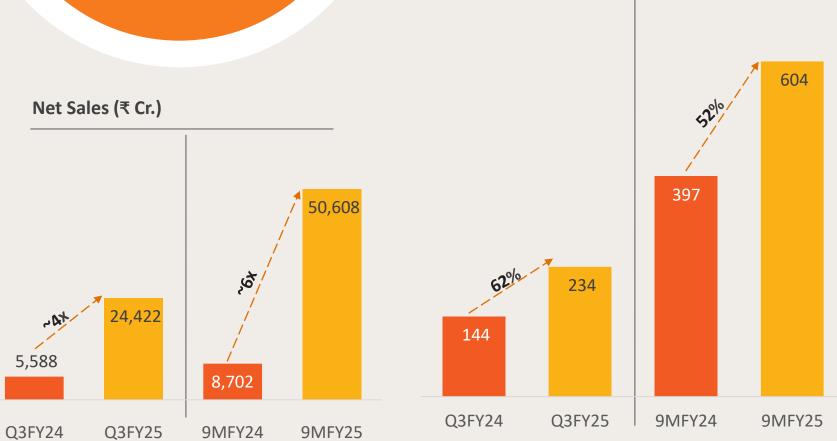
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AUM of ₹ 2.9 lakh Cr & Net sales of ₹24,000+ Cr in Q3FY25





Asset & Private Wealth contributes 37% of consolidated net revenue



PAT (₹ Cr.)



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Asset Management

Listed Equities MF + PMS + AIF (CAT III)

Unlisted Private Equity + Real Estate Funds (CAT II)

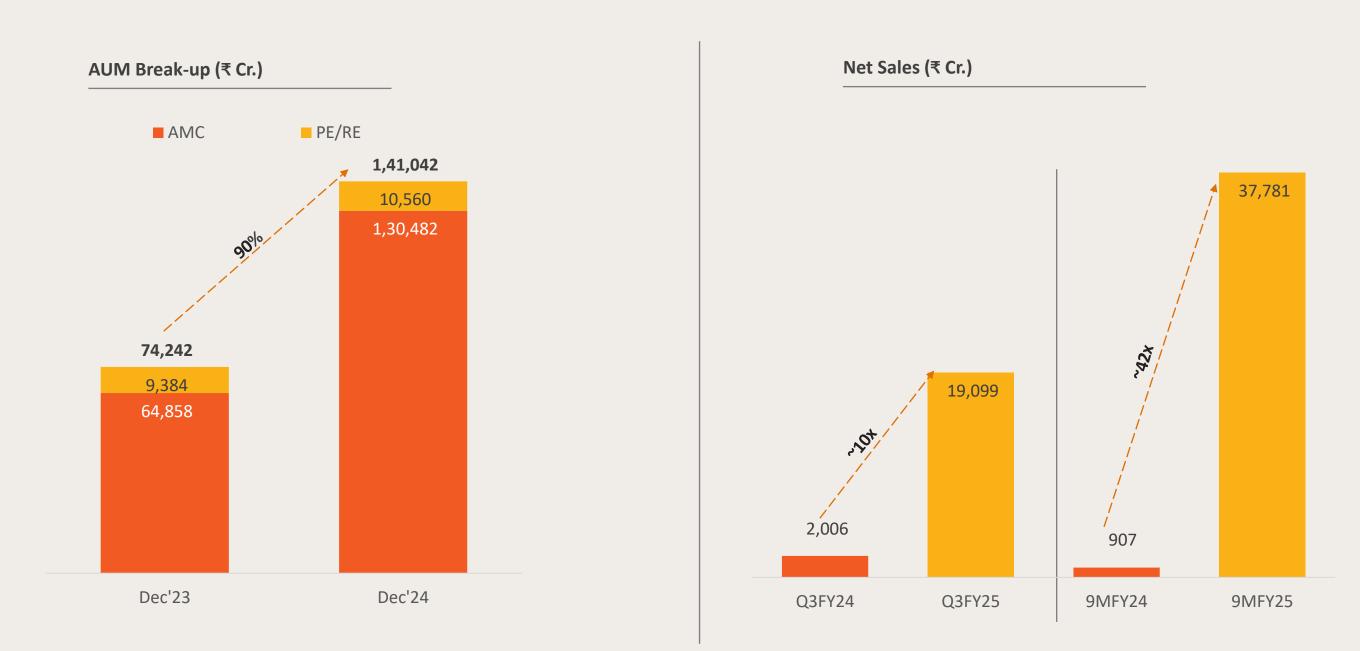
Fee earning AUM of ₹1.4 Lakh cr.



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Quality Investment Team with a successful track record

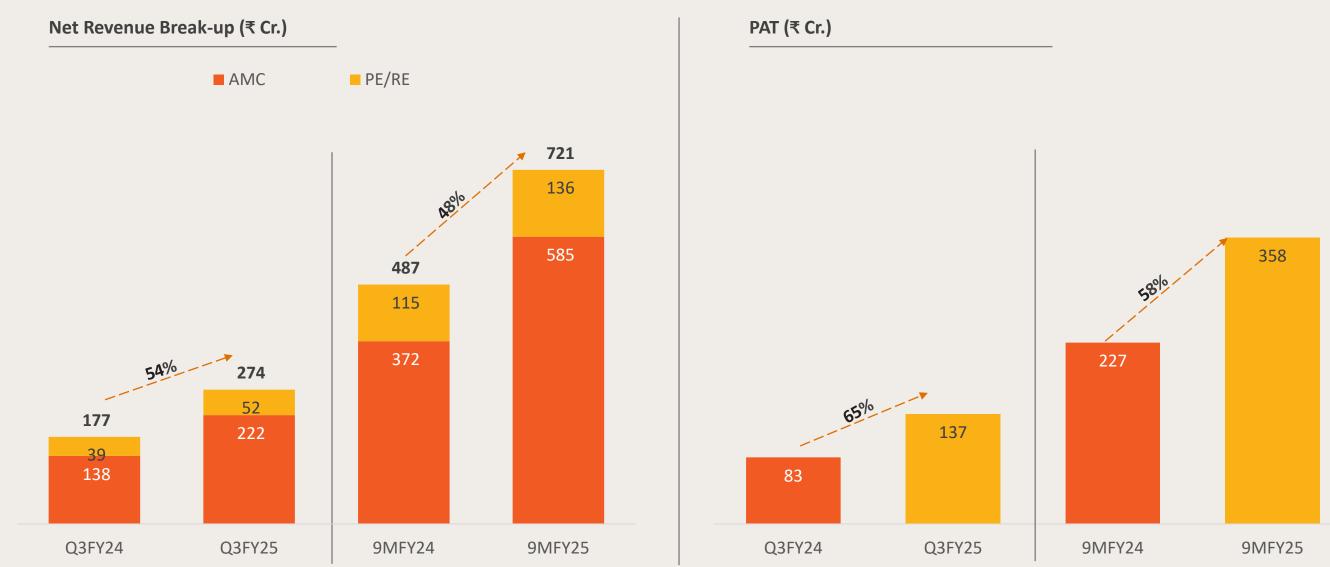
Asset Management – *Strong net flows driving AUM growth...*





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Asset Management – ... gives visibility of higher PAT growth





Asset Management

Asset Management

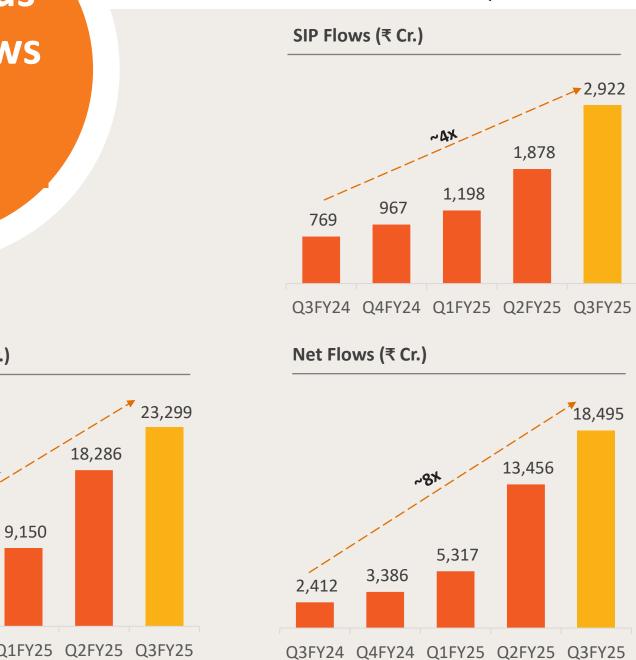
One year performance			
Total No. of Strategies (MF + PMS + AIF)	13		
No. of strategies outperformed benchmark	10		
Mutual Fund	5		
Alternates (PMS + AIF)	5		
Outperforming Strategies basis AUM (%)			
Performance as on 31 th December 24			

Particulars	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25
SIP Market Share*	1.5%	1.7%	1.9%	2.6%	3.8%
MF Gross Sales Market Share	1.9%	1.7%	2.2%	4.4%	5.8%
MF Net Sales Market Share	3.1%	2.3%	3.1%	7.5%	9.7%

*MOAMC realised SIP/Industry total SIP



Gross Flows (₹ Cr.)



Q3FY24 Q4FY24 Q1FY25 Q2FY25 Q3FY25

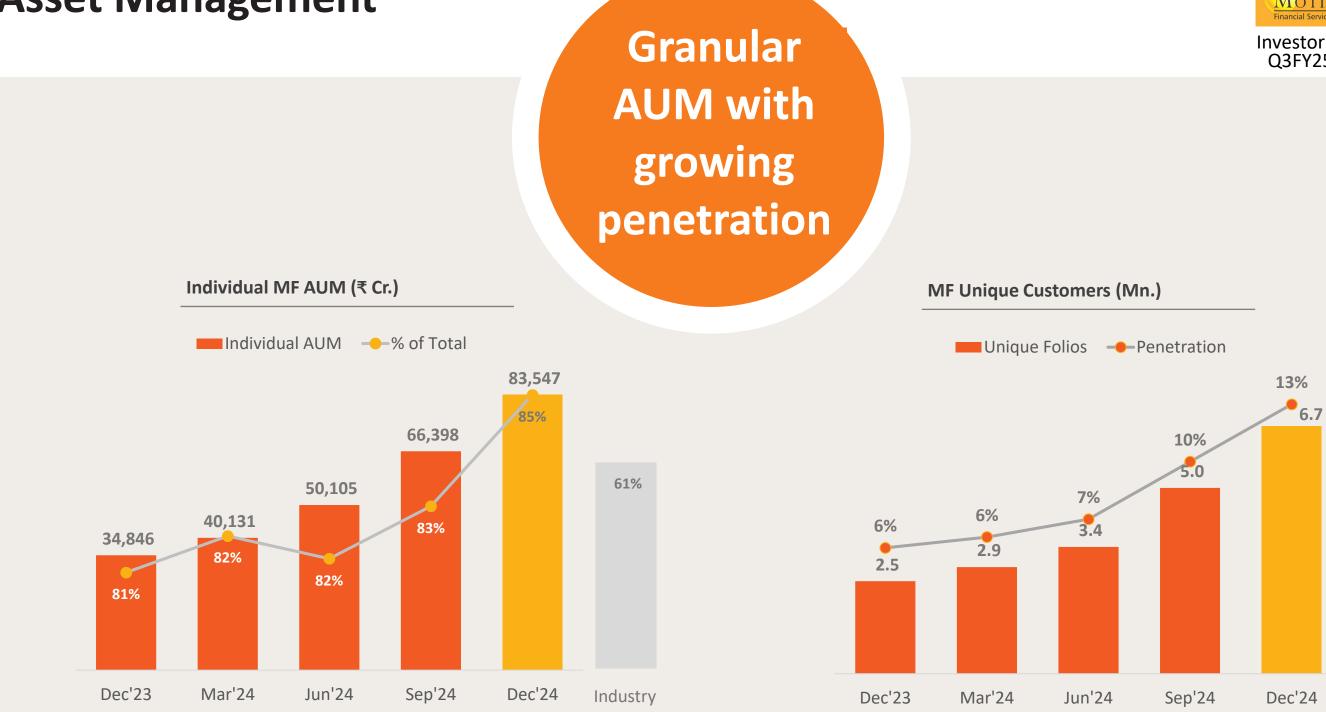
~57

6,122

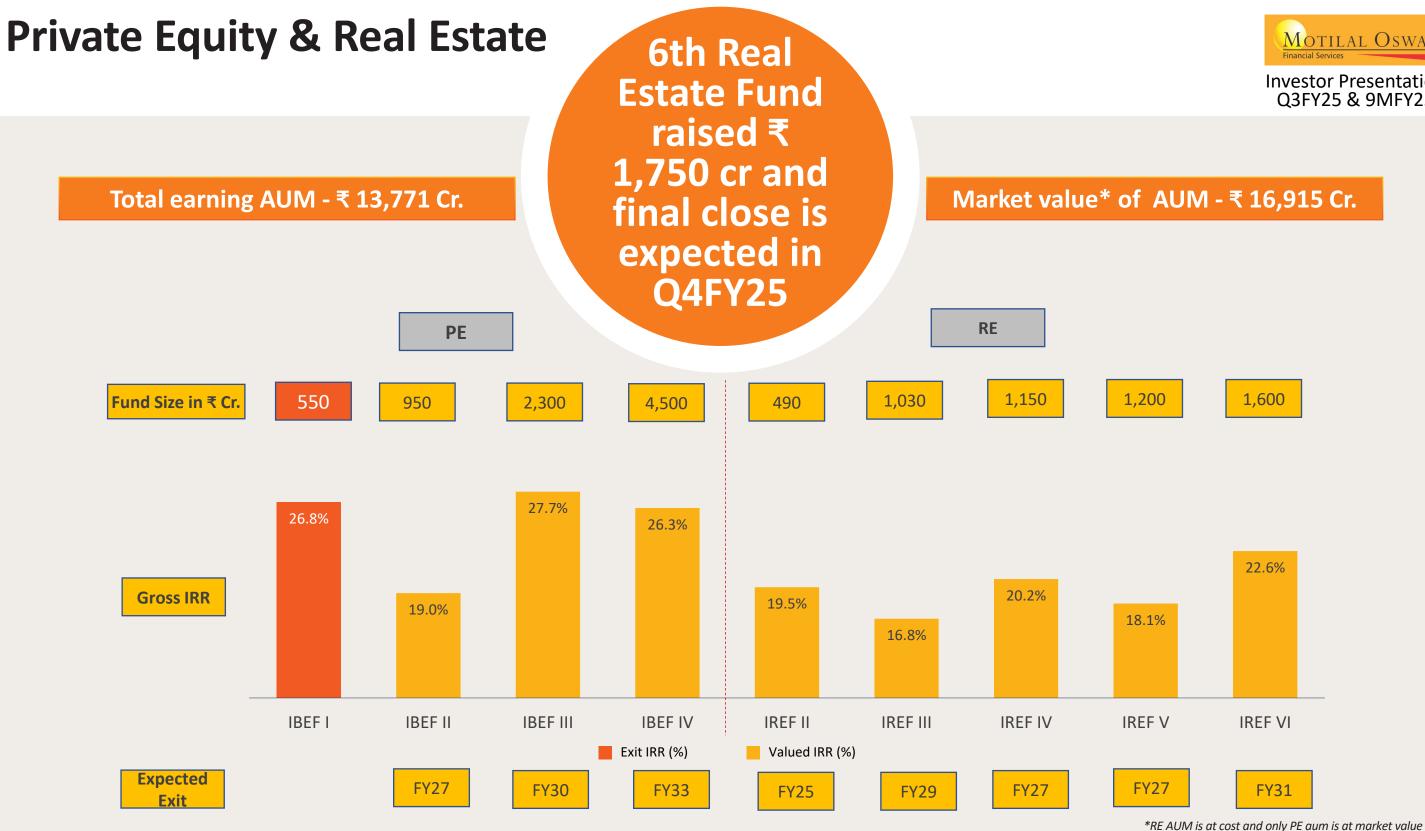
5,038



Asset Management









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Private Wealth Management

Focus on catering to the UHNI clients with a networth of more than 25 Cr

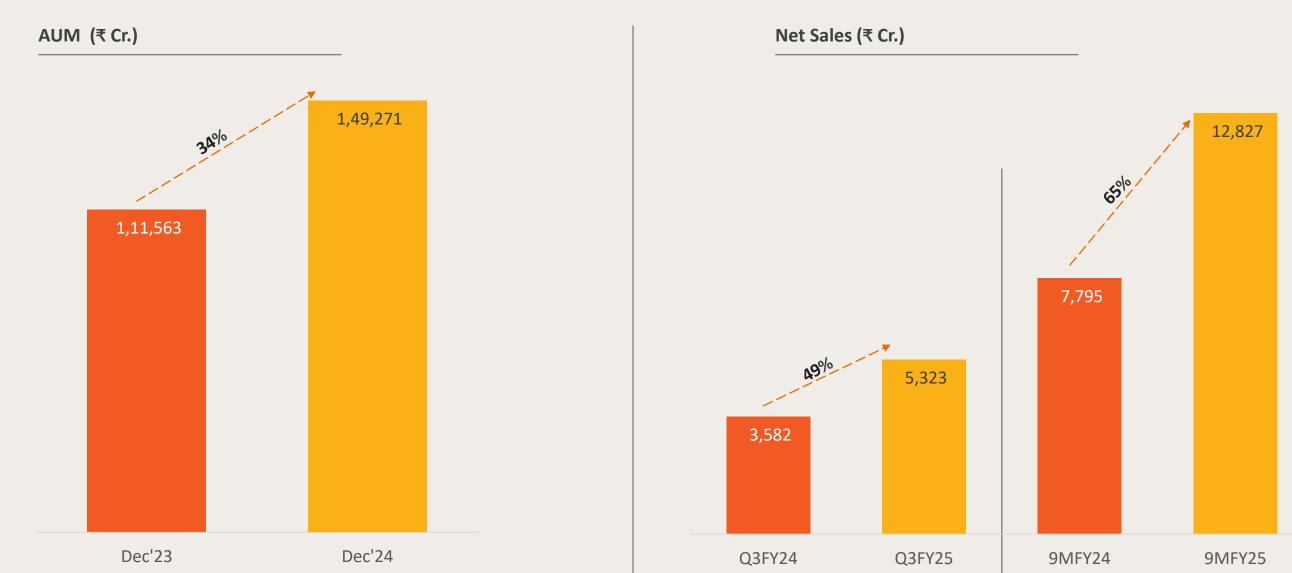
High quality team of 600 RMs; 3+ years vintage of 29% Integrated platform with solutions offering across asset management, lending, investment banking and institutional equities



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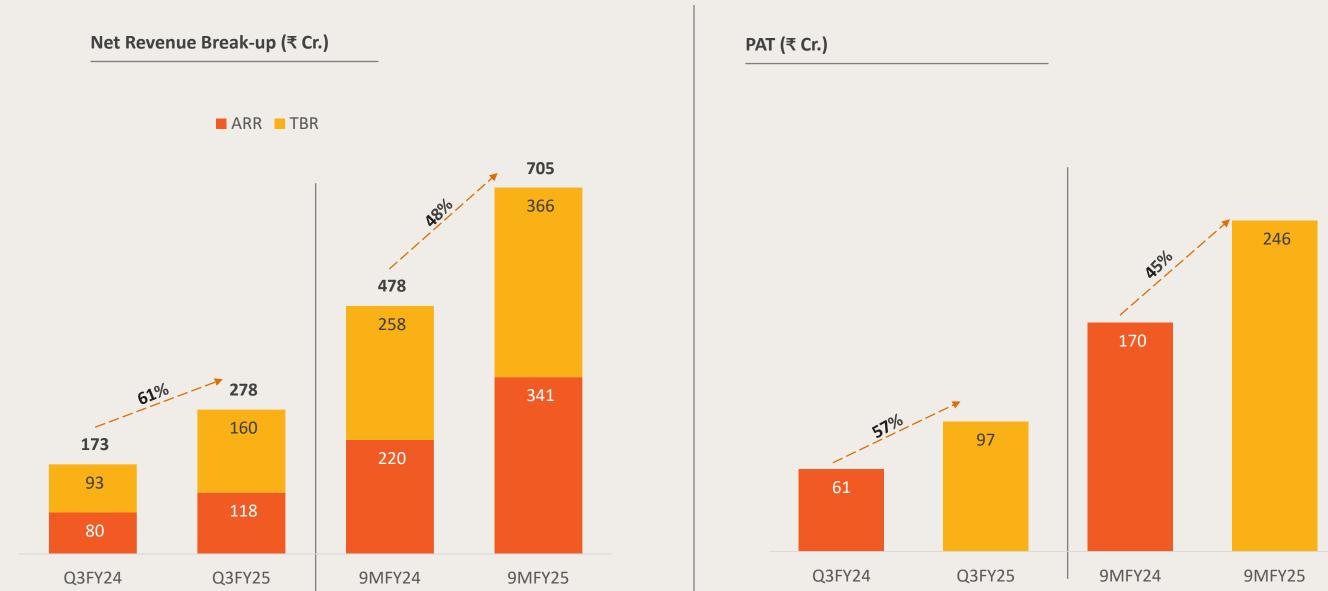
Growing clients assets under management of ₹ 1.5 lakh Cr

Private Wealth Management – *Strong momentum*





Private Wealth Management – *ARR contributes* ~50%





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Private Wealth Management

Focus on improving productivity and margins Strengthening product capabilities, targeting UHNI and Family Offices

Expanding presence in Tier 2 locations

15,000+ Families Per Family -AUM ₹ 10 cr



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Per RM

-AUM ₹ 249 cr. -Families 25

Capital Markets

Institutional Equities

Investment Banking

Covering ~300 companies across 24 sectors, valuing 70% of India's market-cap

Strong team of 140+ employees catering to 880+ institutional clients

Completed 35 deals with total issue size of ₹46,000+ cr. during 9MFY25



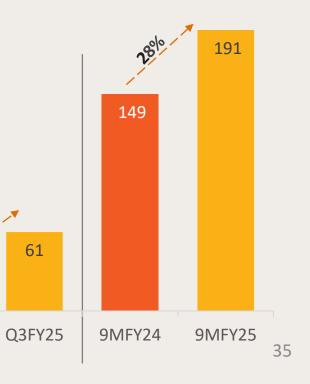
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With new Leadership team and best ever mandate pipeline, share in IB league table to improve

Capital Markets









Home Finance

Building retail granular book with wide geographical distribution

Expanding RM strength to drive disbursement growth

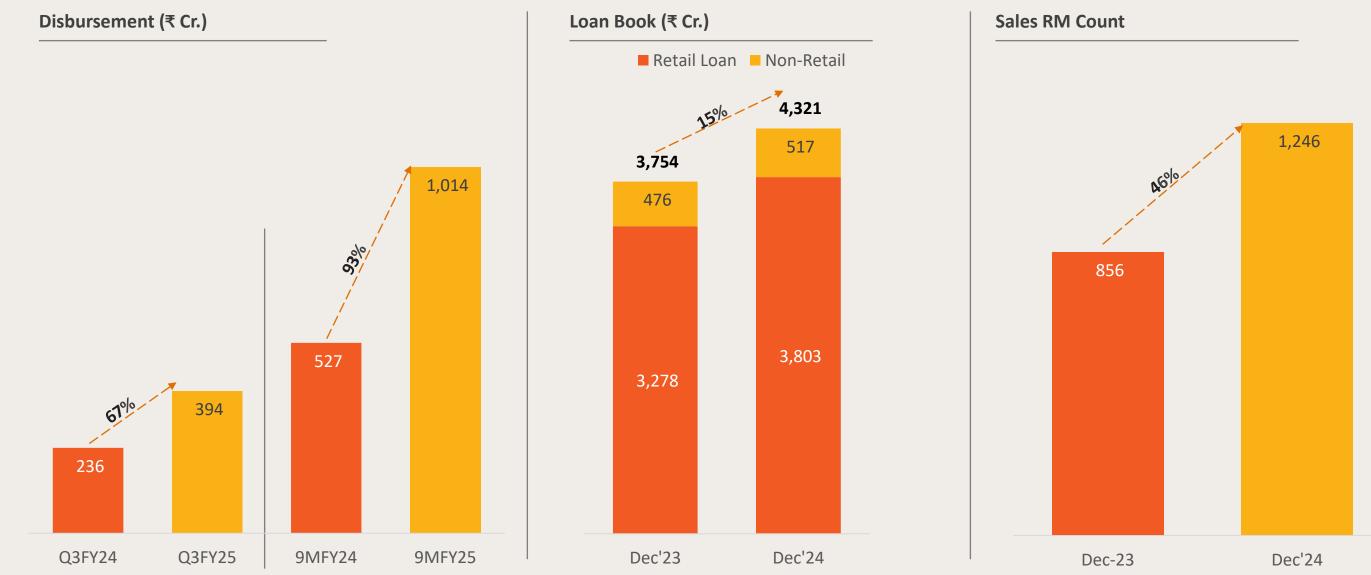
Scalable operating model built on Holistic Technology Usage



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Credit rating: AA Positive (by all three leading rating agencies

Home Finance – *Strong disbursement trend continues*





Home Finance – *Profitability to grow on higher RM productivity*







Home Finance - Financial Parameters

Parameters	Q3FY25	Q3FY24	Q2FY25
AUM (₹ Cr)	4,343	3,781	4,233
Yield	13.6%	14.2%	13.6%
COF	8.3%	8.3%	8.4%
Spread	5.3%	5.9%	5.2%
NIM	7.6%	7.7%	7.0%
Cost/Income	57.6%	43.7%	58.3%
ROA	3.2%	3.6%	2.3%
ROE	10.8%	12.0%	8.0%
CRAR	44.3%	42.4%	45.6%
Net Leverage	1.9x	2.0x	1.9x
GNPA	1.4%	2.1%	1.3%
NNPA	0.8%	1.3%	0.7%



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9MFY25 9MFY24

4,343	3,781	
13.7%	14.3%	
8.4%	8.3%	
5.4%	6.0%	
7.3%	7.7%	
56.5%	43.1%	
2.7%	3.3%	
9.3%	11.1%	
44.3%	42.4%	
1.9x	2.0x	
1.4%	2.1%	
0.8%	1.3%	



Treasury Investments

Healthy returns at 20% XIRR since FY14 Helps in absorbing shocks in an uncertain environment

Helps to grab new opportunities and foster the existing businesses



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Skin in the game



Cost

5,892

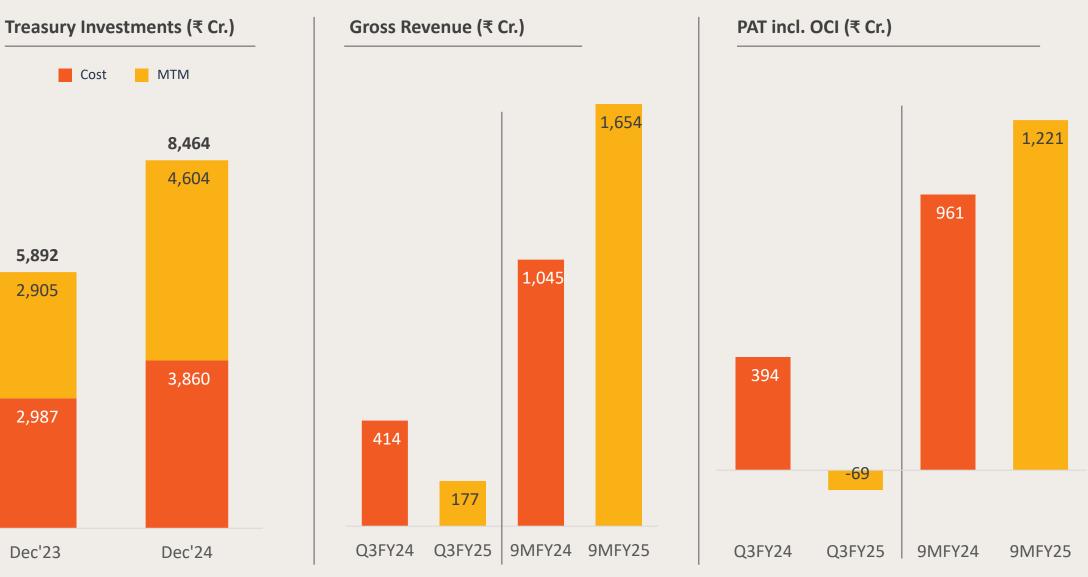
2,905

2,987

Dec'23

Investment in MOFSL manufactured products

- Sponsor : ₹ 7,400+
- **Promoters : ₹ 3,700+**





Highly experienced and pedigreed management team



RAAMDEO AGRAWAL Chairman

- Chartered Accountant
- Four decades of rich experience in research and wealth creating study
- Co-Promoter of Motilal Oswal



MOTILAL OSWAL MD & CEO

- Chartered Accountant
- Four decades of rich experience in operations
- Co-Promoter of Motilal Oswal





- Three decades of rich experience in building and running businesses
- Joined the group in 2000



AJAY MENON CEO – Wealth Management

- Chartered Accountant •
- Over 24 years of experience in Capital Markets
- Joined the Group in 1998.



PRATEEK AGARWAL MD & CEO – Asset Management

- PGDM, from XLRI and B.E. in **Electronics from NIT**
- Possesses over 30 years of experience in fund management and asset management.
- Joined MOAMC in 2023



Equities

- CA and MBA
- Over two decades of rich experience in capital markets
- He joined MOFSL in 2001



VISHAL TULSYAN Executive Chairman -**MO** Alternates

- Chartered Accountant
- More than 25 years of experience in **Financial Services.**
- Joined MOFSL in 2006 and is the founder MD & CEO, of Motilal Oswal Alternates.

RAJAT RAJGARHIA CEO – Institutional



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NAVIN AGARWAL Group MD - MOFSL

• CA, ICWA, CS, and CFA



AMIT RAMCHANDANI CEO – Investment Banking

- MBA from JBIMS
- · Over two decades of rich experience in financial sectors across Investment Banking role.
- He joined MOFSL Group in 2024

Highly experienced and pedigreed management team(Contd.)



SUKESH BHOWAL CEO- Housing Finance

- Bachelor of Technology from IIT Mumbai and PGDM in Finance & Marketing from IIM Lucknow
- Over 27 years of experience in Sales & Distribution, Retail & Mortgage Lending, Real Estate Lending, etc.
- Joined MOHFL in 2023



ASHISH SHANKER CEO- Private Wealth Management

- Management Graduate from University of Bangalore and an alumni of Harvard Business School
- Over 25 years of experience.
- He joined MOPWM in 2012



- Chartered Accountant
- Strategy



PANKAJ PUROHIT Chief Technology Officer

- Bachelor in Engineering
- More than 26 years of experience.
- He joined the MOFSL Group in 2004.



NIREN SRIVASTAVA Chief Human Resource Officer

- Postgraduate in HR and graduate in Political Science and Sociology.
- More than 20 years of experience.
- He joined the MOFSL Group in 2023



SANDEEP WALUNJ Chief Marketing Officer

- PDGM from IIM Ahmedabad
- Over 28 years of rich experience in Marketing, digital, products, and innovation across various industries.
- He joined the MOFSL Group in 2024



NEETU JUNEJA Chief Compliance Officer

- Chartered Accountant
- 24 years of extensive experience in regulatory functions
- She joined the MOFSL Group in 2024.



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• 22 years of experience in Finance and

• He joined the MOFSL Group in 2006.



SIDDHARTH SUREKA Chief AI Officer

• MBA from Kelley Scholl of Business and Master of Science

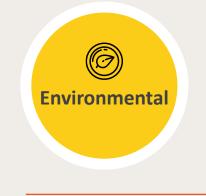
• 20 years of experience in AI/ML, **Product Management**

• He joined the MOFSL Group in 2024.

MOFSL's ESG Initiatives

Rating assigned by CRISIL has assigned to MOFSL in its Sustainability Yearbook 2024 "ADEQUATE"-Rating Category "VERY GOOD"-Disclosure level

> Launched an online ESG profile platform, which adheres to international frameworks such as IFC, GRI, SASB, CDP, etc. Link



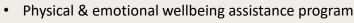
Social

Governance

- More than 80% of servers are in virtual environment, which reduces electricity costs & carbon foot print
- Main office building is equipped with rainwater harvesting system and recycled waste water is reused as flush water and in watering plants
- Planted and maintaining trees in & around the

office premises.

- Food wastage awareness drive in the head office
- We ensure that we fund projects that are on nonagricultural and/or non-forest lands, with all environmental clearances in place
- MOHF follows International Finance Corporation (IFC) Performance Standard



- Employee engagement programs sports events & festival celebrations
- Set standard practices are followed across all branches to ensure safety of employees
- Dedicated Talent Development Programs for developing and fast-tracking high potential talents
- We have formed a committee, W-I-N-G-S (Women Initiative to Nurture, Grow & Succeed), to ensure substantial women representation in mid-senior level of the organization
- Offers home loan at concessional rate to women borrowers
- Employee Diversity ~27% of the company's permanent employees are women

- Diverse Board composition
- 50% Independent Director in Holding Company and at least 50% in material subsidiary
- Average Board experience >30 years
- Remuneration policy recommended by Nomination & Remuneration Committee
- Corporate Governance

- Code of Conduct Policy
- Risk Management Policy
- Data Privacy Policy
- Business Responsibility Reporting Policy for prohibition of Insider Trading Prevention of Sexual Harassment at Workplace -
- policy & awareness



Philanthropy

Maharshi Vaishnav joined as a CEO, **Motilal Oswal** Foundation





Institution Building Activities



MoU with IIT Bombay for MO Research Centre MoU with IIM Mumbai for MO Knowledge Centre 108 kids from 14 States from poor family were adopted to provide free education



Krishikul Inauguration – Beed, Maharashtra



Donation to Plaksha University – Mohali Panjab



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Strategic Brand Leadership Initiatives



Man from Motilal Oswal Campaign Positioned research and advisory as key brand differentiators.



'Khaas Mahurat, Khaas Basket' campaign for Diwali 2024

A special Diwali Mahurat Trading Stock Basket was created for investors.



Motilal Oswal AMC's Investor awareness initiative – Diwali campaign Campaign to increase awareness on the benefits of SIP



Motilal Oswal Malad West Metro Station

Landmark association with Malad, a suburb that houses over 4,000+ employees.

Inaugurated a cutting-edge facility in tower in every major city.

New Motilal Oswal Tower in Bengaluru Bengaluru, commencing our plan to have a



Motilal Oswal AMC's Investor awareness initiative – WhyNot24? Campaign to increase awareness on the benefits of SIP



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Motilal Oswal AMC's Investor awareness initiative - Children's day SIP

Campaign to increase awareness on the benefits of SIP.

Robust Digital Infrastructure

Data Science

- AI enabled smart search on mobile apps
- Hyper personalization of all digital campaigns
- Alpha Generator Al powered research recommendation system
- Smart trade reconciliation system for improving compliance efficiency



- servicing
- Institutions
- mechanism

- needs
- research capabilities
- wealth managers
- Q2FY25
- provide high quality advise to clients)

Technology Powered Growth

- Research collaboration with IIT Mumbai
- Comprehensive customer onboarding process integrated with technologies like account aggregator, Reverse Penny Drop, advanced OCR etc.
- Digital Acquisitions & start-up collaborations



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Digital Infrastructure

• Moving to cloud based modular architecture • Rapid application development platform with new age technologies like Flutter (Google) Centralized platform for client and partner

 Collaboration with Fintechs & Financial • Integrating open source platforms • Implemented Far Disaster Recovery (FDR)

Digital Products

• RISE - Super app a one-stop shop for all financial

Research 360 Subscriptions to monetize strong

• Launched MO first – All new platform for external

• StratX (Algo marketplace) – 7 Exchange Algo's listed in

• Launched Advisor Co-pilot (empowering advisor to

Increasing investments in **building MOFSL** a Talent Powerhouse



~13,650 (27% up YoY)





~23% Diversity levels across the group

strong employee base

With a focus on becoming a talent powerhouse through a bouquet of talent related interventions Almost **7 Lac** learning hours clocked in FY 25

Building our Signature Developing **Young Leadership Practice Leadership Programmes Managerial Capability** ISB ygroo OUNG Institute of Technology - LEAD 200 "Talent" employees being covered **Hiring 100 future leaders** 750 managers being covered

Sprawling 17 Acre MO Learning Academy **Campus being planned at Panvel**



Investor Presentation Q3FY25 & 9MFY25

An expanding employee base to support our aspirations

5,600+ Gross hires in FY 25 280 + Senior hires in FY 25

Building a Future Ready & Best in Class Learning Infrastructure





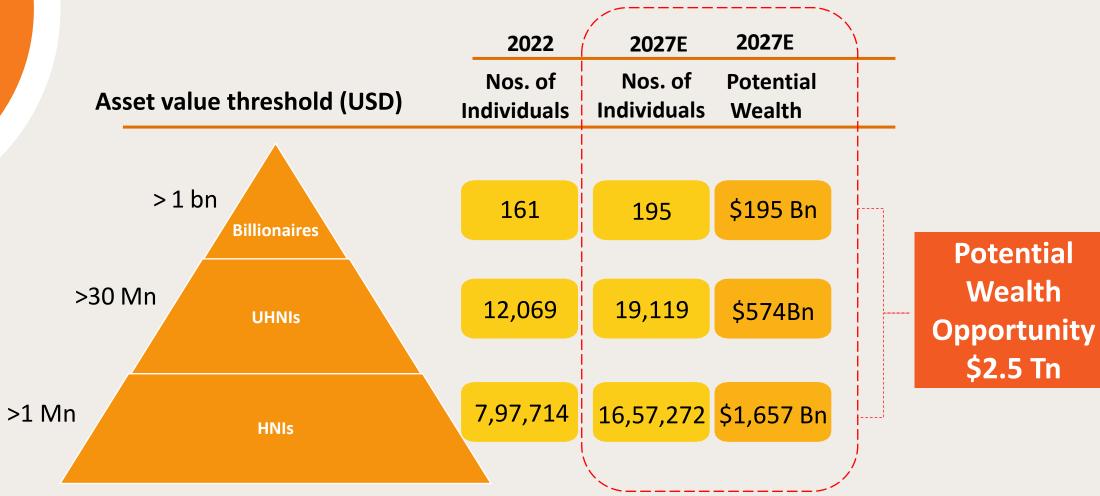
Strong industry tailwinds

- 1. Wealth Management opportunities in India
- 2. Economic take-off: India likely to retain its position as the world's fastest- growing major economy
- 3. Financialization of Savings Propelling equities
- 4. Digitization Driving Exponential Retail participation



Investor Presentation Q3FY25 & 9MFY25

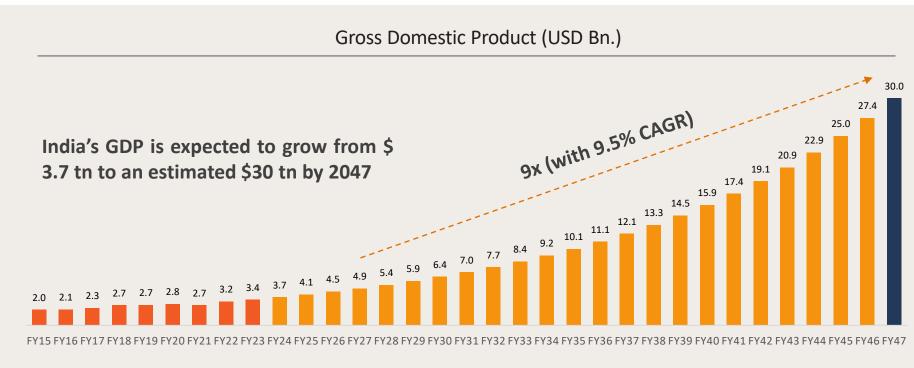
MOFSL well geared to tap growing wealth opportunity in India



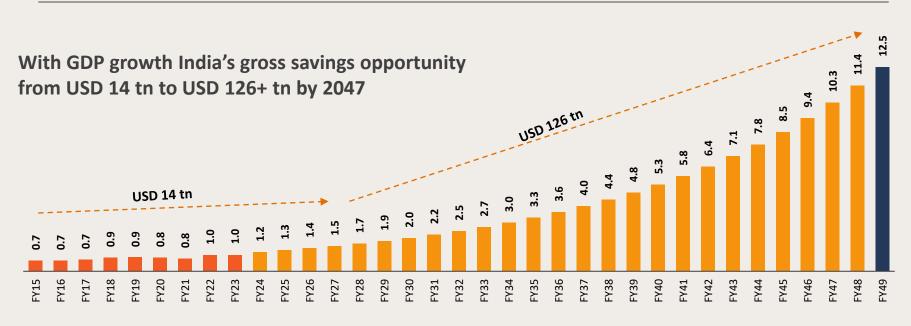
Source: Knight Frank Wealth Report 2023



'Economic takeoff': India likely to retain its position as the world's fastest- growing major economy



Gross Domestic Savings (USD Bn.)

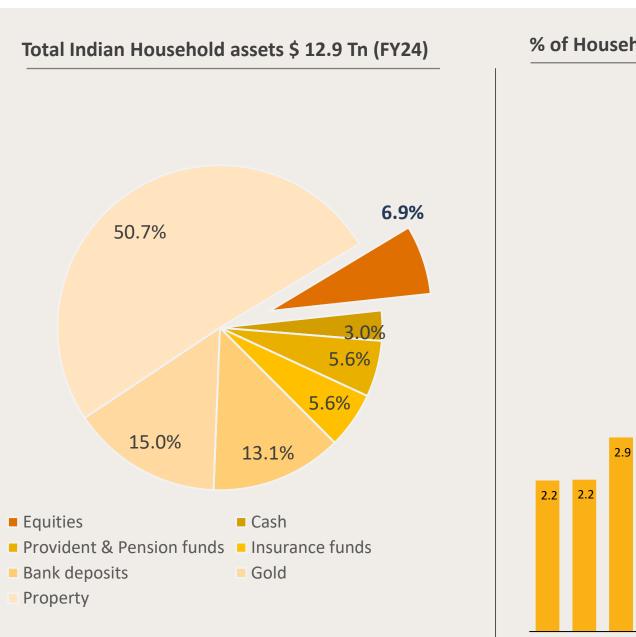


Source: As per internal estimate



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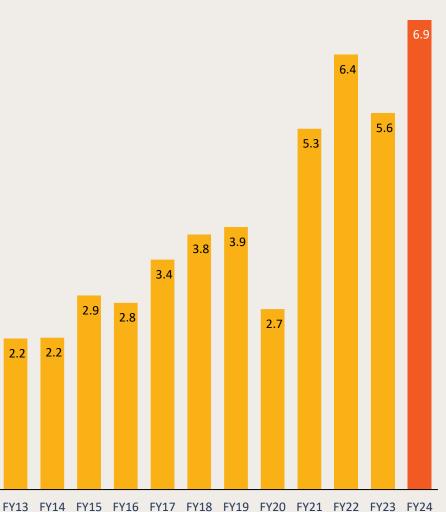
Financialization of Savings Propelling equities





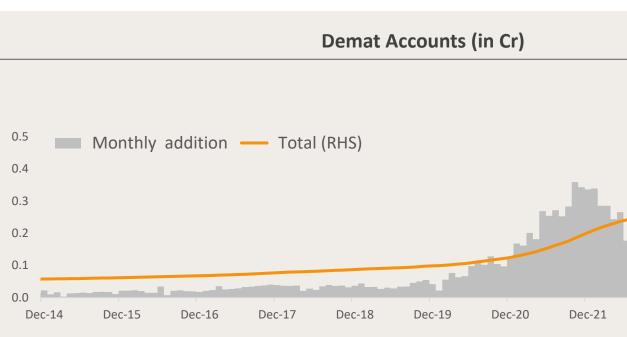
Investor Presentation Q3FY25 & 9MFY25

% of Household Assets in Equities

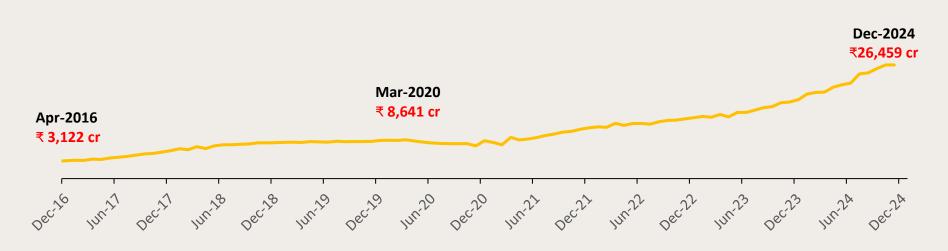


Digitization Driving Exponential Retail participation

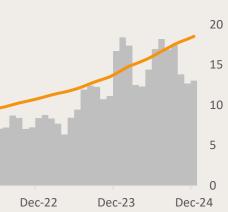
Strong addition of Demat accounts and SIP flows signal a significant runway for sustained growth with projections indicating a trajectory over 30% for the medium term



SIP flows on a relentless rise, making the markets resilient







Thank You

For any query, please contact :

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MANISH KAYAL

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6.Exchange format P&L

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